https://efile.prosystemfx.com/

Product: Exempt

Name: THE HOWARD UNIVERSITY FEIN: ****4707

Bank Info:

Fiscal Year Begin Date: 7/1/2020

IRS Message:

Category: IRS Center: Ogden

e-Postmark: 5/16/2022 2:56 PM

Notification:

eSigned:

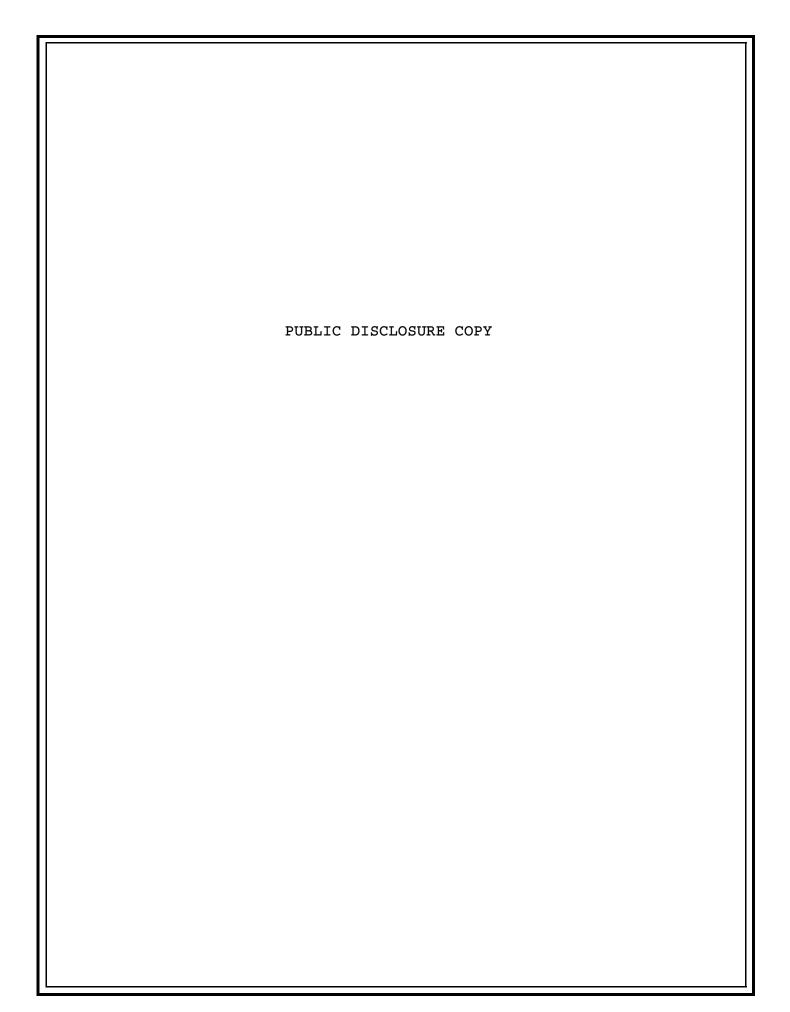
Plan Number:

Fiscal Year End Date: 6/30/2021

Return Information

Date	Return ID	Type of Activity	Submission ID	Refund/(Due)	Updated By	eSign Date
05/16/2022	20X:3632.1:V1	Upload Started			Morrow,Lauren	
05/16/2022	20X:3632.1:V1	Released for Transmission - Validation in Progress			Morrow,Lauren	
05/16/2022	20X:3632.1:V1	Ready to transmit - Validation Complete				
05/16/2022	20X:3632.1:V1	Transmitted to FD	270375202213603ede63			
05/16/2022	20X:3632.1:V1	Accepted by FD on 5/16/2022				

ID **Status Date** Status State/Other **State Category FBAR FBAR BSA ID**



SB & COMPANY, LLC 10200 Grand Central Ave., Suite 250 Owings Mills, MD 21117 Federal Tax ID: 20-2153727 (410)584-2218

May 16, 2022

THE HOWARD UNIVERSITY 2400 6TH STREET NW WASHINGTON, DC 20059

THE HOWARD UNIVERSITY:

Enclosed is the organization's 2020 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990 RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

Copies of all the returns are enclosed for your files. We suggest that you retain these copies indefinitely.

Very truly yours,

Pamela Gray

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

June 30, 2021

Pre	na	red	For	••

THE HOWARD UNIVERSITY 2400 6TH STREET NW WASHINGTON, DC 20059

Prepared By:

SB & COMPANY 10200 GRAND CENTRAL AVE, SUITE 250 OWINGS MILLS, MD 21117

Amount Due or Refund:

No amount is due.

Make Check Payable To:

No amount is due.

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS

Form 8879-EO	IRS e-file Signature Authorization		OMB No. 1545-0047
Form 00/9-EU	for an Exempt Organization		
	For calendar year 2020, or fiscal year beginning	, 20 21	2020
Department of the Treasury Internal Revenue Service	Do not send to the IRS. Keep for your records.		LULU
Name of exempt organization	Go to www.irs.gov/Form8879EO for the latest information.	Taypayari	dentification number
,		Taxpayeri	denuncation number
THE HOWARD UN	IVERSITY	53-0	204707
Name and title of officer or pe		1 33 02	204707
STEPHEN GRAHAI			
CFO & TREASUR	ER		
	Return and Return Information (Whole Dollars Only)		
check the box on line 1a, 2 blank, then leave line 1b, 2 return, then enter -0- on the	rn for which you are using this Form 8879-EO and enter the applicable amount, if any, fro 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you enter applicable line below. Do not complete more than one line in Part I.	this form wered -0- on th	ras e
1a Form 990 check here	F = 10 miles (of the coo, 1 are vin, column (y, mile 12)	1b1_	,293,039,199.
2a Form 990-EZ check h	,, (, e, m, e,	2b _	
3a Form 1120-POL chec	k here b L b Total tax (Form 1120-POL, line 22)	3b	
4a Form 990-PF check h	Tax zacea on invocations income (ronn coor 1, 1 art vi, inte o)	4b _	
5a Form 8868 check here 6a Form 990-T check her		5b _	
7a Form 4720 check here	, , , , , , , , , , , , , , , , , , , ,	6b _	_
	ion and Signature Authorization of Officer or Person Subject to Tax	/D	
	I declare that X I am an officer of the above organization or I am a person sub-		with respect to
(name of organization)			
a payment, I must contact (settlement) date. I also aut	nic funds withdrawal (direct debit) entry to the financial institution account indicated in the federal taxes owed on this return, and the financial institution to debit the entry to this at the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior horize the financial institutions involved in the processing of the electronic payment of taxes expensely to answer inquiries and resolve issues related to the payment. I have selected a as my signature for the electronic return and, if applicable, the consent to electronic fundaments.	account. To to the paym exes to recei	revoke ent ve
X I authorize SB	& COMPANY	to enter my	PIN 12345
	ERO firm name	to differ my	Enter five numbers, but
a state agency(ie: PIN on the return As an officer or p electronically filed	on the tax year 2020 electronically filed return. If I have indicated within this return that a s) regulating charities as part of the IRS Fed/State program, I also authorize the aforement's disclosure consent screen. erson subject to tax with respect to the organization, I will enter my PIN as my signature differeturn. If I have indicated within this return that a copy of the return is being filed with a ses as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure co	on the tax y	o to enter my ear 2020 sv(ies)
rogulating charite	DocuSigned by:	nsent screer	1.
Signature of officer or person subject Part III Certificat		Date	5/16/2022 9:09 AM EC
	r six-digit electronic filing identification		
number (EFIN) followed by y	/our five-digit self-selected PIN. 27037554321 Do not enter all zeros		
IRS e-file Providers for Bust	- A Wisse	tion for Auth	onfirm orized
LITO S SIGNALUIE	Date > U5/	13/22	
	ERO Must Retain This Form - See Instructions		
Security 199	Do Not Submit This Form to the IRS Unless Requested To Do S	0	
LHA For Paperwork Redu	ction Act Notice, see instructions.		Form 8879-EO (2020)

023051 11-03-20

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. Type or print 53-0204707 THE HOWARD UNIVERSITY File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 2400 6TH STREET NW return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20059 Enter the Return Code for the return that this application is for (file a separate application for each return) Return Application Application Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 10 Form 990-PF 04 Form 5227 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 STEPHEN GRAHAM The books are in the care of ► 2244 10TH STREET NW - WASHINGTON, DC 20059 Telephone No. ► 202-806-2411 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 16, 2022 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or ightharpoonup |X| tax year beginning |JUL|1, 2020 $_{-\!-\!-\!-}$, and ending $_{-\!-}$ $_{-\!-}$ JUN $_{-\!-}$ 30 , $\,$ 2021 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

EXTENDED TO MAY 16, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Α	Fo	r the 2	020 calendar year, or tax year beginning JUL 1, 2020 and o	ending C	JUN 30, 2021					
В	Che	eck if olicable:	if able: C Name of organization D Employer identification number							
	_	Address change	THE HOWARD UNIVERSITY							
F	_	Name change	Doing business as		53-02047	07				
	\equiv	Initial return		Room/suite	E Telephone numbe	r				
		Final return/	2400 6TH STREET NW		20280661					
		termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$ 2	,179,151,079.				
L		Amended return	WASHINGTON, DC 20039		H(a) Is this a group re					
		Applica- tion pending	F Name and address of principal officer: STEPHEN GRAHAM		for subordinates					
_			SAME AS C ABOVE		H(b) Are all subordinates in					
			ppt status: X 501(c)(3) 501(c) ()	or 527	H(c) Group exemptio	list. See instructions				
			ganization: X Corporation Trust Association Other	I Vear		State of legal domicile: DC				
			Gummary	L 10ai	or formation.	Otato of logal dofficing.				
	T		iefly describe the organization's mission or most significant activities: WE EI	DUCATE	STUDENTS, I	DEVELOP				
9	2		ROFESSIONALS, CONDUCT RESEARCH, AND SERV							
Covernonce	2	9.000	neck this box if the organization discontinued its operations or dispos			sets.				
9		3 No	umber of voting members of the governing body (Part VI, line 1a)		3	22				
Ġ	5	4 No	umber of independent voting members of the governing body (Part VI, line 1b)			21				
90	200		otal number of individuals employed in calendar year 2020 (Part V, line 2a)			7043				
i i			otal number of volunteers (estimate if necessary)			156				
Activities &			otal unrelated business revenue from Part VIII, column (C), line 12		1	2,964,447.				
	7	b Ne	et unrelated business taxable income from Form 990-T, Part I, line 11			0.				
		• •		-	Prior Year 291,440,000.	Current Year 420,218,000.				
9	2		ontributions and grants (Part VIII, line 1h)	1	549,063,000.	711,488,000.				
Devenue			ogram service revenue (Part VIII, line 2g) vestment income (Part VIII, column (A), lines 3, 4, and 7d)		62,219,000.	109,631,135.				
ď	2		ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		22,910,000.	51,702,064.				
	-		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1025632000.	1293039199.				
-	_		rants and similar amounts paid (Part IX, column (A), lines 1-3)		L21,077,927.	152,135,991.				
			enefits paid to or for members (Part IX, column (A), line 4)		0.	0.				
u	0	15 Sa	alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	4	158,917,667.	479,774,618.				
Typonopo	200	16a Pr	rofessional fundraising fees (Part IX, column (A), line 11e)		0.	0.				
2	2		otal fundraising expenses (Part IX, column (D), line 25) 3,279,84	13.						
ú	Ì		ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		386,313,406.	388,956,964.				
			otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		966,309,000.	1020867573.				
	_	19 Re	evenue less expenses. Subtract line 18 from line 12		59,323,000.	272,171,626.				
ts or	nces	00 T	1.1		eginning of Current Year 166701000.	End of Year 2110254000.				
Assets	Rais		otal assets (Part X, line 16) otal liabilities (Part X, line 26)		966,583,000.	972,885,374.				
Net /			et assets or fund balances. Subtract line 21 from line 20		700,427,000.	1137368626.				
Construction of the last of th			Signature Block		00/12//0000	1107000101				
Un	der	penaltie	es of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ents, and to the best of my	knowledge and belief, it is				
			and complete. Declaration of preparer (other than officer) is based on all information of whi							
Sig	gn		Signature of officer		Date					
He	re		STEPHEN GRAHAM, CFO & TREASURER							
_			Type or print name and title		Doto In F	DTIN				
ь.		0.000	rint/Type preparer's name ANTIL A CD ANT		Date Check	PTIN				
Pai			AMELA GRAY SP. COMPANY	4	05/13/22 self-employ	P01237506 25-1306171				
Use	S.,		irm's name SB & COMPANY irm's address 10200 GRAND CENTRAL AVE, SUITE 2	50	FIRM'S EIN	77-13001/1				
086	U	"Iy F	OWINGS MILLS, MD 21117	50	Phone no / 4	10)584-2218				
Ma	ıy t	he IRS	discuss this return with the preparer shown above? See instructions		Ti none no. (±	X Yes No				
_	_					The second secon				

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: THE HOWARD UNIVERSITY WAS ESTABLISHED BY AN ACT OF CONGRESS IN 1867.
	THE UNIVERSITY IS AN INSTITUTION THAT EDUCATES STUDENTS, DEVELOPS
	PROFESSIONALS, CONDUCTS RESEARCH, AND SERVES PATIENTS THROUGH 13
	SCHOOLS OF HIGHER EDUCATION AND AN ACADEMIC MEDICAL CENTER.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 490,525,527. including grants of \$152,135,991.) (Revenue \$399,030,000.) EDUCATION, GENERAL/OTHER - HOWARD UNIVERSITY IS A COMPREHENSIVE
	RESEARCH-ORIENTED HISTORICALLY BLACK PRIVATE UNIVERSITY PROVIDING AN
	EDUCATIONAL EXPERIENCE OF EXCEPTIONAL QUALITY TO STUDENTS OF HIGH
	ACADEMIC POTENTIAL WITH PARTICULAR EMPHASIS UPON THE PROVISION OF
	EDUCATIONAL OPPORTUNITIES TO ALL STUDENTS. HOWARD UNIVERSITY IS THE
	NATION'S TOP PRODUCER OF MINORITY LAWYERS, DENTISTS, PHYSICIANS AND
	AFRICAN AMERICAN PHDS IN THE SCIENCE AND TECHNOLOGY FIELDS. THE
	UNIVERSITY SERVES A COMMUNITY OF MORE THAN 10,000 STUDENTS.
	OHIVE DELIVED IT COLLECTED TO HOME THE TO TOO DECEMBED.
4b	(Code:) (Expenses \$ 247,749,000. including grants of \$) (Revenue \$ 304,526,000.)
	A PRIVATE, NONPROFIT INSTITUTION, HOWARD UNIVERSITY HOSPITAL IS THE
	NATION'S ONLY TEACHING HOSPITAL LOCATED ON THE CAMPUS OF A HISTORICALLY
	BLACK UNIVERSITY. IT OFFERS MEDICAL STUDENTS A SUPERIOR LEARNING
	ENVIRONMENT AND OPPORTUNITIES TO OBSERVE OR PARTICIPATE IN CLINICAL AND
	RESEARCH WORK WITH PROFESSIONALS THAT UNIQUELY ADDRESSES THE SPECIAL
	HEALTH CARE NEEDS OF MEDICALLY UNDERSERVED COMMUNITIES. HOWARD
	UNIVERSITY HOSPITAL ADMITS PATIENTS REGARDLESS OF THEIR ABILITY TO PAY.
4c	(Code:) (Expenses \$21,825,000. including grants of \$) (Revenue \$1,578,098.)
40	(Code:) (Expenses \$21,825,000 including grants of \$) (Revenue \$1,578,098 including grants of \$) (Revenue \$1,578,098 including grants of \$)
	SERVICES FOR THE BENEFIT OF STAFF, FACULTY AND STUDENTS AND TO
	COMPLEMENT THE QUALITY OF THE ACADEMIC LIFE. AUXILIARY SERVICES
	INCLUDE STUDENT HOUSING, FOOD SERVICES, PARKING, TRANSPORTATION
	SERVICES AND PUBLIC TELEVISION STATION.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 760,099,527.
	Form 990 (2020)

10100517 138138 3632.1

Form 990 (2020) THE HOWARD UNIVERSITY Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	X	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		7.7	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	١	v	
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total		v	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
a	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
u		11d	Х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
•	the organization's slability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			17
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	ا مد ا		
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	_		x
00-	complete Schedule G, Part III	19	Х	
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b	X	_
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200	- 41	
4 I	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21	Х	
	gerential gerential art			

032003 12-23-20

53-0204707

Form 990 (2020) THE HOWARD UNIVERSITY

Part IV Checklist of Required Schedules (continued)

	Continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? f	28a		х
h	"Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	200		
Ŭ	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	<u> </u>
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	<u> </u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		37	
	If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	х	
Pai	Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance	38	77	
_ ~	Check if Schedule O contains a response or note to any line in this Part V			
	Chock is Constant to Contain to a respective of free to any line in this fact v		Yes	No
12	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1205		169	140
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0	1		
	(gambling) winnings to prize winners?	1c	Х	

032004 12-23-20

Form 990 (2020) THE HOWARD UNIVERSITY

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued).

	Continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a	1	37	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		v	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Λ	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	10	Х	
h	financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country NIGERIA, MALAWI, SOUTH AFRICA	4a	21	
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			l
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			37
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		X
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7h		Α.
0	ananaging avganization have evered hydroge heldings at any time during the very	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b 13c	-		
с 14а		14a		х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		T-
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
-	excess parachute payment(s) during the year?	15	х	
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
		F	aan	(0000)

THE HOWARD UNIVERSITY 53-0204707 Form 990 (2020) Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 22 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 21 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? **b** Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates?

b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17	List the states wit	h which a copy	of this Form 990 is	required to be filed	▶ DC	, NY
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18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.

X	Own website	Another's website	X Upon request	Other (explain on Schedule
---	-------------	-------------------	----------------	----------------------------

20	State the nan	ne, ac	ldress, and tel	ephone	number of the person w	vho poss	sesses the organization's books and records	▶
	STEPHEN	GI	RAHAM -	202	-806-2411			
	2244 10	TH	STREET	NW.	WASHINGTON,	DC	20059	

Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)			(C Posi		,		(D)	(E)	(F)
Name and title	Average		not c	heck r	nore	than o		Reportable	Reportable	Estimated
	hours per week		, unles cer an					compensation from	compensation from related	amount of other
	(list any	tor						the	organizations	compensation
	hours for	r director				pa		organization	(W-2/1099-MISC)	from the
	related	tee o	trustee			ensat		(W-2/1099-MISC)		organization
	organizations	al trus	nal tr		loyee	comp				and related
	below line)	Individual trustee or	Institutional	Officer	Key employee	Highest compensated employee	Former			organizations
(1) MINNIE BAYLOR-HENRY, ESQ.	1.00	트	드	10	λ	를 a	윤			
BOARD TRUSTEE		x						0.	0.	0.
(2) CHARLES M. BOYD, MD	1.00	1							•	
BOARD TRUSTEE		Х						0.	0.	0.
(3) MR. CHRIS CARR	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(4) DONALD B. CHRISTIAN, CPA, CISA	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(5) MR. GODFREY GILL	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(6) DR. RICHARD GOODMAN	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(7) REV. DR. MICHELE V. HAGANS	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(8) DR. DANETTE G. HOWARD	1.00]								
BOARD TRUSTEE		Х						0.	0.	0.
(9) THE HONORABLE ALPHONSO JACKSON	1.00	1							_	_
BOARD TRUSTEE		Х						0.	0.	0.
(10) THE HONORABLE MARIE C. JOHNS	1.00	J								_
BOARD TRUSTEE		Х						0.	0.	0.
(11) JILL B. LOUIS, ESQ.	1.00	l								
BOARD TRUSTEE	1 00	Х						0.	0.	0.
(12) MR. JAMES J. MURREN	1.00	٠,,							0	•
BOARD TRUSTEE	1 00	Х						0.	0.	0.
(13) MS. HILARY ROSEN	1.00	.,							0	•
BOARD TRUSTEE	1.00	Х						0.	0.	0.
(14) THE HONORABLE RONALD A. ROSENFE BOARD TRUSTEE	1.00	х						0.	0.	0.
(15) MR. SHELLEY STEWART, JR.	1.00	^						0.	0.	0.
BOARD TRUSTEE	1.00	Х						0.	0.	0.
(16) DR. REED V. TUCKSON	1.00							† ·	•	•
BOARD TRUSTEE		х						0.	0.	0.
(17) MR. CHRIS WASHINGTON	1.00	1								
BOARD TRUSTEE		Х						0.	0.	0.
032007 12-23-20	•	•				•	•	•	-	Form 990 (2020

Form 990 (2020) THE HOWAI	KD ONIAF	iKS	T.T.	Y					53-0204	/U/ Page 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hiç	ghes	st C	ompensated Employee	s (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos		l than d	one	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week		officer and a director/trustee)					from	from related	other
	(list any hours for	irecto						the	organizations	compensation
	related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	l trus		99	npen		(88-2/1099-181130)		and related
	below	ndividual trustee or director	nstitutional trustee	_	nploy	st col	in 100			organizations
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Former			
(18) MRS. BENAREE P. WILEY	1.00									
BOARD TRUSTEE		Х						0.	0.	0.
(19) DR. JOHN E. JACOB	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(20) VERNON E. JORDAN, JR., ESQ	1.00									
TRUSTEE EMERITUS		X						0.	0.	0.
(21) MR. ROBERT L. LUMPKINS	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(22) THE HONORABLE GABRIELLE K. MCDO	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(23) STACEY J. MOBLEY, ESQ.	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(24) RICHARD D. PARSONS, ESQ.	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(25) MARTIN D. PAYSON, ESQ.	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(26) COLIN L. POWELL, USA	1.00									
TRUSTEE EMERITUS		X						0.	0.	0.
1b Subtotal							ightharpoons	0.	0.	0.
c Total from continuation sheets to Part VI							7,883,045.	0.	600,572.	
d Total (add lines 1b and 1c)							<u> </u>	7,883,045.	0.	600,572.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	000 of reportable	
compensation from the organization										1,160

			103	140
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х
	·			

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SODEXO INC. AND AFFILIATES, 9801	FOOD SERVICE FOR	
WASHINGTONIAN BLVD, GAITHERSBURG, MD 20878	STUDENTS	15,044,472.
THOMPSON FACILITIES SERVICES LLC, 1741	FACILITY MANAGEMENT	
BUSINESS CENTER DRIVE, SUITE 200, RESTON,	SERVICE	14,167,958.
AMERICAN COMBUSTION INDUSTRIES INC, 7100	RENTAL, REPAIRS &	
HOLLADAY TYLER ROAD, SUITE 233, GLENN	MAINTENANCE	8,922,350.
MCN BUILD LLC	CONSTRUCTION	
1214 28TH STREET NW, WASHINGTON, DC 20007	SERVICES	7,986,127.
GILBANE BUILDING COMPANY	CONSTRUCTION	
1215 E FORT AVE #100, BALTIMORE, MD 21230	SERVICES	7,024,621.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization > 5		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 THE HOWA	KD ONIAF	:KS) T.T.	Y					53-020	4/0/
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A)			(((D)	(E)	(F)	
Name and title	(B) Average	rage Position						Reportable	Reportable	Estimated
	hours (check all that apply				ly)	compensation	compensation	amount of		
	per							from	from related	other
	week	١.				yee		the	organizations	compensation
	(list any	rector				omplo		organization	(W-2/1099-MISC)	from the
	hours for	or directo	e e			ated		(W-2/1099-MISC)		organization
	related	ustee	trust		ee	suadı				and related
	organizations below	lual tr	tional		nploy	tcon	_			organizations
	line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) THE HONORABLE M. KASIM REED	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(28) MR. FRANK SAVAGE	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(29) THE HONORABLE L. DOUGLAS WILDER	1.00									
TRUSTEE EMERITUS		Х						0.	0.	0.
(30) DR. LAURENCE C. MORSE	1.00									
CHAIRMAN		Х						0.	0.	0.
(31) MS. LESLIE D. HALE	1.00									
VICE CHAIR		Х						0.	0.	0.
(32) MR. MARK A. L. MASON	1.00									
VICE CHAIR		Х						0.	0.	0.
(33) WAYNE A. I. FREDERICK, MD, MBA	40.00									
PRESIDENT		Х		Х				1,083,325.	0.	42,666.
(34) ANTHONY WUTOH, PH.D PROVOST AD	40.00									
PROVOST AD CHIEF ACADEMIC OFFICER				Х				432,653.	0.	41,874.
(35) TASHNI DUBROY, PH.D, MBA	40.00									
EVP & CHIEF OPERATING OFFICER				Х				461,627.	0.	32,098.
(36) MICHAEL MASCH	40.00									
CHIEF FINANCIAL OFFICER				Х				328,049.	0.	40,161.
(37) FLORENCE PRIOLEAU, ESQ.	40.00								_	
GENERAL COUNSEL VP SECRETARY OF BOAR				Х				356,513.	0.	35,184.
(38) HUGH MIGHTY, MD	40.00								_	
VP CLINICAL AFFAIRS				Х				710,646.	0.	39,947.
(39) DAVID BENNETT	40.00	1								
VP OF DEVELOPMENT	<u> </u>			Х				339,552.	0.	31,403.
(40) BRUCE JONES, PH.D	40.00	-								
VP OF RESEARCH	<u> </u>			Х				316,453.	0.	27,692.
(41) DEBORAH JARVIS	40.00							056 456		
SVP CORPORATE RELATIONS	1000			Х				256,476.	0.	33,774.
(42) FRANK TRAMBLE	40.00	_								
VP COMMUNICATIONS FROM 8/20	40.00			Х				77,646.	0.	8,377.
(43) CYNTHIA EVERS	40.00	-						150 505	_	10 556
INTERIM VP STUDENT AFFAIRS FROM 8/20	40.00	-		X				170,527.	0.	12,756.
(44) RASHAD YOUNG	40.00	-		,				70 146	_	0 670
SVP & CHIEF STRATEGY OFFICER FROM 10	40.00			Х				70,146.	0.	8,672.
(45) LARRY CALLAHAN	40.00	-		_				202 (20	_	42 546
CHIEF HUMAN RESOURCE OFFICER	40.00			Х				303,630.	0.	43,516.
(46) ROBERT WILSON, MD	40.00	-						[[] []	_	44 504
ASSOCIATE PROFESSOR OF ORTHOPEDIC SU						X		598,177.	0.	41,721.

Form 990 THE HOWAR	KD ONIAF	:KS	<u>1.T</u>	' Y					53-020	4/0/
Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, ar	nd H	ligh	est	Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours			(C Posi	C) ition	ı		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
47) DAMIREZ FOSSETT, MD HAIR OF NEUROSURGERY	40.00					x		573,533.	0.	32,768
48) EDWARD CORNWELL, MD	40.00					х			0.	
49) GUOYANG LUO, MD	40.00							564,706.		43,015
HAIR OF OB/GYN 50) GINETTE OKOYE, MD	40.00					Х		561,344.	0.	44,316
HAIR OF DERMOTOLOGY						х		533,399.	0.	24,888
51) KENNETH HOLMES ORMER VP STUDENT AFFAIRS ENDED 7/20	40.00						Х	144,643.	0.	15,744
								,		•
otal to Part VII, Section A, line 1c								7,883,045.		600,572

Form 990 (2020) THE HOW Part VIII Statement of Revenue

			Check if Schedule O contains a re	aenonea	or note to any lin	a in this Part VIII			
			Officer if Schedule O Contains a re	зропас	or note to any iin	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt		Revenue excluded
							function revenue	business revenue	from tax under
			1						sections 512 - 514
ts st	1 :	а	Federated campaigns	1a					
rar	ı	b	Membership dues	1b					
, E		С	Fundraising events	1c					
ifts				1d					
Contributions, Gifts, Grants and Other Similar Amounts	١,			1e	243,018,000.				
Sig	1		All other contributions, gifts, grants, and						
e ti				1f	177,200,000.				
돌				 1g \$, , .				
o d		_	_	ig _Ψ		420,218,000.			
<u>O</u> 8	'	<u> </u>	Total. Add lines 1a-1f		Business Code	120,210,000.			
			AGADENTA GEDUTARA			200 020 000	200 020 000		
<u>ic</u>	2 8	_	ACADEMIC SERVICES		611710	399,030,000.	399,030,000.		
Program Service Revenue		-	PATIENT SERVICES		611710	304,526,000.	304,526,000.		
S C	•	C	AUXILIARY SERVICES		611710	7,932,000.	1,578,098.	6,353,902.	
e a	(d							
e E	(е							
4	1	f	All other program service revenue						
	,	g	Total. Add lines 2a-2f			711,488,000.			
	3		Investment income (including dividend						
			other similar amounts)			26,324,000.		-3,389,455.	29,713,455.
	4		Income from investment of tax-exemp			, ,		, ,	, ,
	5		Royalties						
	ľ			Real	(ii) Personal				
		_		59,064.	(ii) i diddiidii				
				0.					
			Less: rental expenses 6b						
			()	9,064.		1 560 064			1 560 064
			Net rental income or (loss)			1,569,064.			1,569,064.
	7 :			curities	(ii) Other				
			assets other than inventory 7a 964,04	12,157.	5,376,858.				
	ı	b	Less: cost or other basis						
ne					1,569,064.				
Ven	(С	Gain or (loss) 7c 79,49	9,341.	3,807,794.				
her Revenue		d	Net gain or (loss)	<u></u>	<u> </u>	83,307,135.			83,307,135.
Je	8 8	а	Gross income from fundraising events (no	nt					
₹			including \$	of					
			contributions reported on line 1c). See	e					
			Part IV, line 18						
	ı		Less: direct expenses						
			Net income or (loss) from fundraising		•				
			Gross income from gaming activities.						
	•		Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gaming acti						
			, , ,	vities					
	10 8		Gross sales of inventory, less returns						
			and allowances						
			Less: cost of goods sold)				
	•	С	Net income or (loss) from sales of inve	entory					
Ø					Business Code				
Ö a	11 :	а	OTHER REVENUE		900099	50,133,000.			50,133,000.
Miscellaneous Revenue	ı	b							
e e e		С							
<u>is</u>		d	All other revenue						
2			Total. Add lines 11a-11d			50,133,000.			
	12		Total revenue. See instructions			1293039199.	705,134,098.	2,964,447.	164,722,654.
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					· · · · · · · · · · · · · · · · · · ·	

032009 12-23-20

Form 990 (2020) THE HOWARD UNIVERSITY Part IX Statement of Functional Expenses

-					
Secti	on 501(c)(3) and 501(c)(4) organizations must com			nplete column (A).	X
	Check if Schedule O contains a respons	nse or note to any line in (A)	this Part IX(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	3,721,413.	3,721,413.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	139,515,986.	139,515,986.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	8,898,592.	8,898,592.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	8,310,131.	8,310,131.		
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	369,507,720.	308,361,680.	59,458,842.	1,687,198.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	24,243,877.	20,297,868.	3,802,887.	143,122.
9	Other employee benefits	52,804,745.	44,128,828.	8,392,570.	283,347.
10	Payroll taxes	24,908,145.	20,865,832.	3,920,511.	121,802.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	7,958,957.		7,675,485.	94,754.
	Accounting	5,192,619.	222,768.	4,969,851.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	15,125,000.		15,125,000.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	105,687,823.		63,727,095.	440,294.
12	Advertising and promotion	2,032,317.		1,433,407.	21,675.
13	Office expenses	44,911,253.	40,624,715.	4,085,169.	201,369.
14	Information technology	1,470,487.	702,177.	768,310.	
15	Royalties	4,611,860.	1,794,863.	2,727,513.	89,484.
16	Occupancy	32,352,184.	18,774,066.	13,546,951.	31,167.
17	Travel	1,129,627.	1,045,785.	71,905.	11,937.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,111,295.	743,281.	286,114.	81,900.
20	Interest	19,235,727.	7,579,496.	11,641,578.	14,653.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	31,210,794.		12,218,540.	30,778.
23	Insurance	30,259,118.	20,956,230.	9,302,888.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
а	amount, list line 24e expenses on Schedule 0.) OTHER EXPENSES	19 981 898	19,431,028.	550,870.	
a b	GRANTS SUBCONTRACTS/TRA	19,885,033.		330,070•	
	REPAIRS AND MAINTENANCE	18,955,178.		6,031,164.	26,363.
c d	OPERATION & MAINTENANCE	13,510,131.	12,001,001	13,510,131.	20,303•
-		14,335,663.	94,241.	14,241,422.	
	All other expenses Add lines 1 through 24s	1020867573	760,099,527.		3,279,843.
25	Total functional expenses. Add lines 1 through 24e	1020001313.	100,033,341.	231,300,203.	3,413,043.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation. Check here fifollowing SOP 98-2 (ASC 958-720)				
	II IOIIOWING SUP 98-2 (ASC 958-720)	l .			000

Form 990 (2020)

Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or note	e to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			123,017,000.	1	195,076,000.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			27,351,000.	3	86,358,000.
	4	Accounts receivable, net			89,184,000.	4	77,648,000.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa	antial c	contributor, or 35%			
		controlled entity or family member of any of thes	e pers	ons		5	
	6	Loans and other receivables from other disqualif	ied per	rsons (as defined			
		under section 4958(f)(1)), and persons described				6	
ţ	7	Notes and loans receivable, net			6,840,000.	7	4,555,000.
Assets	8	Inventories for sale or use			4,939,000.	8	5,314,000.
⋖	9				8,824,000.	9	22,665,000.
	10a	Land, buildings, and equipment: cost or other		102605000			
		basis. Complete Part VI of Schedule D	10a	1736758000.	F46 002 000		600 000 000
		Less: accumulated depreciation	10b	1133760000.	546,903,000.	10c	602,998,000.
	11	Investments - publicly traded securities			460,408,000.	11	508,247,000. 402,475,000.
	12	Investments - other securities. See Part IV, line 1	307,397,000.	12	402,475,000.		
	13	Investments - program-related. See Part IV, line 1		13			
	14	Intangible assets			92,147,000.	14 15	204,918,000.
	15	Other assets. See Part IV, line 11			1667010000.	16	2110254000.
	16 17	Total assets. Add lines 1 through 15 (must equal Accounts payable and accrued expenses			163,912,000.	17	181,844,374.
	18	Grants payable	103,312,000.	18	101,011,571.		
	19	Deferred revenue	72,844,000.	19	60,621,000.		
	20	Tax-exempt bond liabilities			384,814,000.	20	547,099,000.
	21	Escrow or custodial account liability. Complete F			, , , , , , , , , , , , , , , , , , , ,	21	, ,
w	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, substa					
lige		controlled entity or family member of any of thes				22	
Ë	23	Secured mortgages and notes payable to unrela	ted thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	third	oarties	79,486,000.	24	67,304,000.
	25	Other liabilities (including federal income tax, pay	ables	to related third			
		parties, and other liabilities not included on lines	17-24)	. Complete Part X			
		of Schedule D			265,527,000.	25	116,017,000.
	26	· ·			966,583,000.	26	972,885,374.
"		Organizations that follow FASB ASC 958, chee	ck her	e ▶ <u>X</u>			
čě		and complete lines 27, 28, 32, and 33.			011 252 000		452 202 626
<u>a</u>	27				211,353,000.	27	453,292,626.
Ä	28				489,074,000.	28	684,076,000.
Ĕ		Organizations that do not follow FASB ASC 95	58, che	eck here 🕨 📖			
Net Assets or Fund Balances		and complete lines 29 through 33.			00		
jts (29	Capital stock or trust principal, or current funds				29	
SSE	30	Paid-in or capital surplus, or land, building, or eq				30	
³t A	31	Retained earnings, endowment, accumulated inc			700,427,000.	31	1137368626.
ž	32				1667010000.	32 33	2110254000.
	33	Total liabilities and net assets/fund balances			100/010000	33	Form 990 (2020)

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	1990 (2020) THE HOWARD ONLYERDITI		0 2 (, 	,	Page	e '2
Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI					[X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,29	93,0	39	<u>,19</u>	<u>9.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,02	20,8	67	<u>, 57</u>	3.
3	Revenue less expenses. Subtract line 2 from line 1	3	2	72,1	71	,62	16.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		00,4			
5	Net unrealized gains (losses) on investments	5	1(00,4	18	,00	10.
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9	(54,3	52	<u>,00</u>	10.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	1,13	37,3	68	<u>,62</u>	<u> 16.</u>
Pa	rt XIII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII					<u> </u>	X
					Y	'es	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2	а	\rightarrow	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis					_	
b	Were the organization's financial statements audited by an independent accountant?			. 2	b -	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis	,				
	consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the						
	review, or compilation of its financial statements and selection of an independent accountant?			. 2	c .	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche						
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Au	dit			_	
	Act and OMB Circular A-133?			3	a :	<u> </u>	
b	If "Yes." did the organization undergo the required audit or audits? If the organization did not undergo the required	ed au	dit			- 1	

032012 12-23-20

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable true.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020 Open to Public

Inspection
Employer identification number

53-0204707

Name of the organization

THE HOWARD UNIVERSITY

Pá	art I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.					
The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)												
1		A church, convention of ch	•	·	•	•	IVAVi).					
2	X	A school described in sect	,			٠, ,,	- N N- 1-					
3	H	A hospital or a cooperative		•			ii)					
4	H	A medical research organiz					•	the hospital's name				
7		· · · · · · · · · · · · · · · · · · ·	ation operated in cor	ijunotion with a nospital	acscribed	iii Sectio	11 170(b)(1)(A)(iii). Linci	the nospital s hame,				
_		city, and state:	or the benefit of a col	llaga ar university avend		ad by a aa	warmmantal unit dagarib	ad in				
5	Ш	An organization operated for		nege or university owned	or operati	ed by a go	vernmental unit describe	ea in				
_		section 170(b)(1)(A)(iv). (C										
6	\vdash	A federal, state, or local gov	-									
7		An organization that norma	•	ntial part of its support fr	rom a gove	ernmental	unit or from the general	public described in				
		section 170(b)(1)(A)(vi). (C	•									
8	Щ	A community trust describe	ed in section 170(b)((1)(A)(vi). (Complete Par	t II.)							
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	ınction with a land-grant	college				
	or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or											
		university:										
10		An organization that norma	Ily receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membership fees, an	d gross receipts from				
		activities related to its exem	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its support f	rom gross investment				
		income and unrelated busing	ness taxable income	(less section 511 tax) fro	m busines	sses acqui	red by the organization a	after June 30, 1975.				
		See section 509(a)(2). (Con	mplete Part III.)									
11		An organization organized a	and operated exclusi	vely to test for public sat	fety.See	section 50	09(a)(4).					
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functio	ns of, or to carry out the	purposes of one or				
		more publicly supported or	ganizations describe	d in section 509(a)(1) o	r section :	509(a)(2).	See section 509(a)(3).	Check the box in				
		lines 12a through 12d that	describes the type of	f supporting organizatior	n and com	plete lines	12e, 12f, and 12g.					
á	ı 🗀	Type I. A supporting orga	anization operated, s	upervised, or controlled	by its supp	oorted org	anization(s), typically by	giving				
		the supported organization	on(s) the power to req	gularly appoint or elect a	majority o	of the direc	tors or trustees of the su	upporting				
		organization. You must o	complete Part IV, Se	ections A and B.								
k	, [Type II. A supporting org	anization supervised	or controlled in connect	tion with its	s supporte	ed organization(s), by hav	/ing				
		control or management o	f the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manage the sup	oorted				
		organization(s). You mus	t complete Part IV,	Sections A and C.								
C	;	Type III functionally inte	grated. A supporting	g organization operated	in connect	tion with, a	and functionally integrate	ed with,				
		its supported organization	n(s) (see instructions)). You must complete I	Part IV, Se	ections A,	D, and E.					
C	i 🗆	Type III non-functionally	integrated. A supp	orting organization oper	ated in co	nnection v	vith its supported organi	zation(s)				
		that is not functionally int	egrated. The organiz	ation generally must sat	isfy a distr	ibution red	quirement and an attenti	veness				
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	V.					
•	, [Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	Type I, Type II, Type III					
		functionally integrated, or	Type III non-function	nally integrated supporting	ng organiz	ation.						
1	Ente	er the number of supported o	organizations									
	P ro	vide the following information										
	((i) Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-10	(iv) Is the orga in your governi	anization listed ing document?	(v) Amount of monetary	(vi) Amount of other				
		organization		above (see instructions))	Yes	No	support (see instructions)	support (see instructions)				
T-4	-1						i .	İ.				

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4	(4,) = 0 + 0	(3) 23	(5) = 5 : 5	(4) = 0.10	(5) = 5 = 5	(1) 10101
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
3	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc (see instruction	ne)			12	
	First 5 years. If the Form 990 is for the	•		fourth or fifth tax y			
10	organization, check this box and stor	-					
Sec	ction C. Computation of Publi						
	Public support percentage for 2020 (I			column (f))		14	%
	Public support percentage from 2019					15	%
	33 1/3% support test - 2020. If the o						
	stop here. The organization qualifies						▶ □
Ŀ	33 1/3% support test - 2019. If the o		-				
	and stop here. The organization qual						`
17a	10% -facts-and-circumstances test						
.,,	and if the organization meets the fact						
	meets the facts-and-circumstances te			=	· ·	_	▶ □
ŀ	10% -facts-and-circumstances test	-	•	*		I7a and line 15 is	
	more, and if the organization meets the	-					10/0 01
	organization meets the facts-and-circu						
18	Private foundation. If the organization		-				
10	i invate roundation. If the organization	n did not oneck a	DOA OIT III IC TO, TO	a, 100, 17a, 01 17k		dule A (Form 990	

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	ļ					
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the	ļ					
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-	ļ					
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to	ļ					
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to	ļ					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support				•		
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,	ļ					
	and income from similar sources	ļ					
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on	ļ					
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	ne organization's fir	rst, second, third,	fourth, or fifth tax y	year as a section 5	01(c)(3) organization	on,
	check this box and stop here						>
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2020 (I	ine 8, column (f), d	livided by line 13, o	column (f))		15	%
	Public support percentage from 2019					16	%
Se	ction D. Computation of Inves	tment Income	Percentage				
17	Investment income percentage for 20)20 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from					18	%
19a	a 33 1/3% support tests - 2020. If the	organization did n	not check the box o	on line 14, and line	e 15 is more than 3	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization quali	fies as a publicly s	upported organiza	tion	>
k	33 1/3% support tests - 2019. If the	organization did n	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	ind
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	as a publicly suppo	rted organization	
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	nis box and see ins	tructions	

Т..

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
	10b		
_	00 00	O E21	

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
	_		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	1		
2	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization expects for the banefit of any supported expenization other than the supported.			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	NO
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see insti	ruction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	Ok		
2	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а		20		
L	trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	3a		
D	of its supported organizations? If "Vos." describe in Part VI the role placed by the experiment in this remark	3h		

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	lov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrated	d Type III supporting orga	nization (see
	instructions).			•

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

e Excess from 2020

Part VI	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.		
	(See instructions.)		

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

T	HE HOWARD UNIVERSITY	53-0204707			
Organization type (check	one):				
Filers of:	Section:				
Form 990 or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
501(c)(3) taxable private foundation					
Note: Only a section 501(n is covered by the General Rule or a Special Rule . c)(7), (8), or (10) organization can check boxes for both the General Rule and a Spec	ial Rule. See instructions.			
General Rule					
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions to one contributor. Complete Parts I and II. See instructions for determining a contributor.	•			
Special Rules					
For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
year, contribution is checked, ente purpose. Don't c	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \bigsim \frac{1}{2} \int \frac{1}				
but it must answer "No" o	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedul on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or o t the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization Employer identification number

53-0204707 THE HOWARD UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$5,000.	Person X Payroll

Name of organization

THE HOWARD UNIVERSITY

53-0204707

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (d) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 7 X Person **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 8 X Person **Payroll** 12,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 9 X Person **Payroll** 100,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 10 X Person Payroll Noncash 6,500. (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 11 Person Payroll 10,000. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 12 X Person **Payroll** 10,000. Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE HOWARD UNIVERSITY

53-0204707

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$50,000.	Person X Payroll

Name of organization

Employer identification number

THE HOWARD UNIVERSITY

53-0204707

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$ <u>49,330.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$	Person X Payroll

Name of organization Employer identification number

THE H	OWARD UNIVERSITY		53-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$6,681	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$10,500	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$1,500,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$602,767	Person X Payroll

Name of organization **Employer identification number**

53-0204707 THE HOWARD UNIVERSITY Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a)	(b)	(c)	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	
31	Nume, address, and Emily	\$ 172,016.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	
32		\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
33		\$\$	Person X Payroll
(a)	(b)	(c)	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	
34		\$	Person X Payroll
(a)	(b)	(c)	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	
35		\$	Person X Payroll Noncash
			(Complete Part II for noncash contributions.)
(a)	(b)	(c)	
No.	Name, address, and ZIP + 4	Total contributions	

Name of organization Employer identification number

THE HOWARD UNIVERSITY 53-0204707

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$\$,350.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$ 85,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$\$220,133.	Person X Payroll

Name of organization Employer identification number

THE HOWARD UNIVERSITY

53-0204707

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>55</u>		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58	Name, address, and ZIP + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$ 245,327.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$21,595,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 64	Name, address, and ZIP + 4	* \$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$14,263.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$11,692 .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$ <u>43,750.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		ss,000.	Person X Payroll Noncash (Complete Part II for

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
79		\$ 5,100. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
80		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
81		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
82		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
83		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
84		\$ 12,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

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Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
85		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
86		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
87		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 88	Name, address, and ZIP + 4	Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
89		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
90		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

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Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$7,603.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94		\$\$.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96			Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
97		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$59,607.	Person X Payroll
(a)	(b)	(c)	(d)
100	Name, address, and ZIP + 4	* 21,979.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$126,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
103		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
104		\$ 5,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
105		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 106	Name, address, and ZIP + 4	Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
107		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
108		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$\$,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>115</u>		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$500,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$8,625.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$10,578.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$ <u>2,500,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$ 23,361.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
136		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
142		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143		\$ 45,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$ 7,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
148		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150		\$ <u>10,000.</u>	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>151</u>		\$5,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152		\$5,050.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$5,109.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
154		\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
160		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
161		\$5,700.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162		\$13,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$1,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$ 1,000,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$5,500.	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
170		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
171		\$8,334.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 172	Name, address, and ZIF + 4	\$ 7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
173		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
174		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
175		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
176		\$ <u>20,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
177		\$ <u>10,025.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
178		\$ 28,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
179		\$5,601.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
180		\$50,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
181		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
182		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
183		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
184		\$52,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
185		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
186		\$ <u>1,036,410.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

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HE H	JWARD UNIVERSITY	53	-0204/0/
Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	lditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188	rame, address, and 2n 1 1	\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189		\$5,349.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
190		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
191		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$\$	Person X Payroll Noncash (Complete Part II for

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
193		\$38,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194		\$300,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
196		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
197		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200		\$12,348.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
201		\$5,685.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
202		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
203		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
204		\$5,000.	Person X Payroll

Name of organization

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THE HOWARD UNIVERSITY			53-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
205		\$10,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
206		\$ 225,5	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
207		\$5,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
208		\$32,7	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
209		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution

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210

Person Payroll

Noncash
(Complete Part II for noncash contributions.)

10,000.

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
211		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
212		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
213		\$\$, 6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d) Type of contribution
No. 214	Name, address, and ZIP + 4	* \$ 5 , 000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
215		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
216		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
217		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
218		\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
219		\$81,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
220		\$\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
221		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
222		\$15,025.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
223		\$\$6,438.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
224		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
225		\$\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
226		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
227		\$\$, 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
228		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

. 1111	SWIND CHIVENEDIII	33	0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
229		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
230		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
231		\$123,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
232		\$112,916.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
233		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
234		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
235		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
236		\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
237		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
238		\$10,000 . _	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
239		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
240		\$5,044.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
241		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
242		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
243		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 244	Name, address, and ZIP + 4	* 10,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
245		\$\$\$\$\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
246		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
247		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
248		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
249		\$ 21,176.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
250		\$5,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
251		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
252		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE HOWARD UNIVERSITY

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
253		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
254		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
255		\$ <u>400,000</u> .	Person X Payroll
(a)	(b)	(c)	(d)
No. 256	Name, address, and ZIP + 4	* 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
257		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
258		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE HO	OWARD UNIVERSITY	53	-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
259		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
260		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
261		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
262		\$\$,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
263		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
264		\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
265		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
266		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
267		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 268	Name, address, and ZIP + 4	Total contributions \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
269		\$ <u>11,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
270		\$ <u>107,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
271		\$ 5,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
272		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
273		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 274	Name, address, and ZIP + 4	\$ 5,000. Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
275		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
276		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
277			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
278			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
279			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
280			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
281			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
282			Person X Payroll

Name of organization Employer identification number

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Parti	Contributors (see instructions). Use duplicate copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I if additional transfer in the copies of Part I is addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
283		Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
284		Person X Payroll Noncash (Complete Part II for noncash contribution	าร.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
285		Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
286		Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
287		Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribut	ion
288		Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)

Employer identification number Name of organization

THE HOWARD UNIVERSITY 53-0204707

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
289		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
290		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
291		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 292	Name, address, and ZIP + 4	Total contributions \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
293		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
294		\$15,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u> 295</u>		\$5,000,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
296		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
297		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
298		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
299		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
300		\$125,000.	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
301		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
302		\$ 75,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
303		\$	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
304	Name, address, and ZIP + 4	\$ 6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
305		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
306		\$ <u>1,000,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
307		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
308		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
309		\$ <u>10,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
310		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
311		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
312		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
313		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
314		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
315		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
316		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
317		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
318		\$85,250.	Person X Payroll

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THE H	JWARD UNIVERSITY	53	-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
319		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
320	Name, address, and ZiF + 4	\$ 30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
321		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
322		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
323		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
324			Person X Payroll Noncash (Complete Part II for

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
325		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
326		\$1,245,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
327		\$\$\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
328		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
329		\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
330		\$\$.	Person X Payroll

Name of organization Employer identification number

THE HOWARD UNIVERSITY 53-0204707 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (d) (a) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 331 X Person **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 332 X Person **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 333 X Person **Payroll** 25,250. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 334 X Person Payroll Noncash 9,000. (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 335 Person Payroll 10,000. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution

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336

50,000.

Person Payroll

Noncash (Complete Part II for noncash contributions.)

X

Name of organization

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THE H	OWARD UNIVERSITY		53-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
337		- - \$\$0,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
338		- - \$\$0,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d)
339		- - \$\$29,4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
340		- - \$ <u>25,0</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

341		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
342		\$10,000.	Person X Payroll

(b)

Name, address, and ZIP + 4

(a)

No.

(d)

Type of contribution

(c)

Total contributions

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
343		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
344		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
345		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
346		\$10,032.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
347		\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
348		\$31,187.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE HOWARD UNIVERSITY 53-0204707 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (d) (a) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 349 X Person **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 350 X Person **Payroll** 20,000. Noncash (Complete Part II for noncash contributions.) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 351 X Person **Payroll** 5,500. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 352 X Person Payroll Noncash 25,000. (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 353 Person Payroll 5,850. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 354 X Person **Payroll** 7,500. Noncash

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Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

(Complete Part II for noncash contributions.)

Name of organization Employer identification number

53-0204707 THE HOWARD UNIVERSITY

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
355		\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
356		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
357		\$52,394.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
358		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
359		\$ <u>1,000,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
360		\$112,000.	Person X Payroll

Name of organization

Employer identification number

THE H	OWARD UNIVERSITY	53-	-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
361		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
362		\$7,500. 	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
363		\$50,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
364		\$\$0,513.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
365		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
366		_ \$\$00,000.	Person X Payroll

noncash contributions.)

THE HO	OWARD UNIVERSITY	!	53-0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
367		50,000 ·	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
368		5,000 s	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
369		- - \$ 10,000 a	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
370		- - \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
371		- - \$ <u>250,000</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
372		\$\$10,513.	Person X Payroll Noncash (Complete Part II for

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
373		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
374		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
375		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
376	Name, address, and ZIF + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
377		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
378		\$360,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

T 11T	SWIND CHIVENDIII	33	0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
379		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
380		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
381		\$12,871.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
382		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
383		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
384		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

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Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
385		\$ 12,500. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
386		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
387		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 388	Name, address, and ZIP + 4	Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
389		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
390		Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
391	Name, address, and ZIP + 4	\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
392		\$\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
393	Nume, address, und En 1 1	\$7,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
394		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
395		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
396		\$ <u>227,454.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
397		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
398		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
399		- - \$\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
400		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
401		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
402		- - \$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
403		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
404		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
405		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
406		\$7,800.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
407		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
408		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
409		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
410		\$40,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
411		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
412		\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
413		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
414		\$	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
415		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
416		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
417		\$ <u>96,500.</u>	Person X Payroll
(a)	(b)	(c)	(d)
No. 418	Name, address, and ZIP + 4	Total contributions \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
419		\$ 365,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
420		\$5,000.	Person X Payroll

T11T1 11/	SWIND CHIVENSIII	55	0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
421		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
422		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
423		\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
424		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
425		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
426		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
427		\$16,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
428		\$5,050.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
429		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
430		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
431		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
432		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
433		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
434		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
435		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
436		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
437		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
438		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
439		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
440		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
441		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
442		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
443		\$ 465,384.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
444		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
445		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
446		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
447		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
448		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
449		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
450		\$6,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>451</u>		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>452</u>		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
453		- - \$ 75,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
454		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>455</u>		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
456		- - \$\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>457</u>		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>458</u>		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
459		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
460		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
461		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
462		\$6,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
463		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
464			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
465		\$5,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 466	Name, address, and ZIP + 4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
467			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
468		\$5,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number 53-0204707

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ı artı	Oonthibutors (see instructions). Ose duplicate copies of Part III additional	space is fleeded.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
469		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
470		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
471		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
472		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
473		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>474</u>		\$10,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
475		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
476		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>477</u>		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
478		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
479		\$ <u>100,582</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
480		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
481		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
482		\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
483		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
484		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
485		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
486		\$\$	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
487		\$11,200.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
488		\$5,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
489		\$ <u>15,000.</u>	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
490	Name, address, and ZIP + 4	\$ 145,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
491		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
492		\$ 227,198.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

11111	SWIND CHIVERDIII		0204707
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
493		\$\$ 	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
494		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
495		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
496		\$5,000 .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
497		\$5,061.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
498		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
499		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
500		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
501		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
502		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
503		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
504		\$100,560.	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
505		\$5,2	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 506	Name, address, and ZIP + 4	\$ 10,0	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
507		\$5,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
508		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
509		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution
510		\$\$	Person X Payroll Noncash

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(Complete Part II for noncash contributions.)

THE HOWARD UNIVERSITY 53-0204707 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (d) (a) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 511 X Person **Payroll** 5,150. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 512 X Person **Payroll** 50,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 513 X Person **Payroll** 25,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 514 X Person Payroll Noncash 5,000. (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 515 Person Payroll 8,000. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 516 X Person **Payroll** 10,000. Noncash (Complete Part II for

noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
517		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
518		\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
519		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
520		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
521		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
522		\$\$	Person X Payroll

THE HOWARD UNIVERSITY 53-0204707 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (d) (a) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 523 X Person **Payroll** 20,000. Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 524 X Person **Payroll** 50,000. Noncash (Complete Part II for noncash contributions.) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 525 X Person **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 526 X Person Payroll Noncash 318,000. (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 527 Person Payroll 5,000. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 528 X Person **Payroll** 5,000. Noncash (Complete Part II for

noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
529		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
530		\$\$55,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
531		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
532		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
533		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
534		\$\$	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
535		\$1,100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
536		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
537		\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
538		\$75,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
539		\$\$00,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
540		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
541	Name, address, and ZiF + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
542		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
543		\$ <u>1,886,121.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
544		\$9,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
545		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
546		\$5,000.	Person X Payroll

	SWIND SHIVERSIII	55	0201101
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
547			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
548			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
549			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>550</u>			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
551			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
552			Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
553		\$50,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
554		\$9,617	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
555		\$20,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 556	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
557		\$13,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
558			Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
559		\$88,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
560		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
561		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No	Name, address, and ZIP + 4	Total contributions \$ 52,376.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
563		\$ 20,025.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
564		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
565		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
566		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
567		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
568		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
569		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
570		\$60,000.	Person X Payroll

Part I	rt I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
571		\$10,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
572		\$ <u>13,970.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
573		\$ 30,001.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
574		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
575		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
576		\$	Person X Payroll		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
577		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
578		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
579		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
580		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
581		\$1,077,700.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
582		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
583		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
584		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
585		\$60,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 586	Name, address, and ZIP + 4	Total contributions \$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
587		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
588		\$ <u>10,000.</u>	Person X Payroll

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Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution	
589		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution	
590		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution	
591		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution	
592		\$51,7!	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) s Type of contribution	
593		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) Type of contribution	
594		\$14,63	Person X Payroll Noncash (Complete Part II for	

noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
595		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
596		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
597		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
598		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
599		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
600		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
601		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
602		\$6,537.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
603		\$9,650.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
604		\$6,675.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
605		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
606		\$360,067.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
607		\$\$	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
608		\$\$	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash Complete Part II for noncash contributions.		

THE HOWARD UNIVERSITY

53-0204707

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
_		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		

Name of organization **Employer identification number** THE HOWARD UNIVERSITY 53-0204707 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE HOWARD UNIVERSITY

Employer identification number 53-0204707

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		imilar Funds oi	Accounts	S. Complete if the	he
	organization answered Tes off officery, inte	(a) Donor advise	d funds	(b) Funds	and other accou	ınts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in w		ld in donor advised	funds		
	are the organization's property, subject to the organization's e	exclusive legal control?			Yes	☐ No
6	Did the organization inform all grantees, donors, and donor ac					
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for ar	y other purpose co	nferring		
	impermissible private benefit?				Yes	☐ No
Pa	rt II Conservation Easements. Complete if the org	anization answered "Ye	s" on Form 990, Pa	rt IV, line 7.		
1	Purpose(s) of conservation easements held by the organizatio	on (check all that apply).				
	Preservation of land for public use (for example, recreat	ion or education)	Preservation of a	historically in	nportant land area	a
	Protection of natural habitat	X	Preservation of a	certified histo	oric structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contrib	ution in the form of	a conservatio	n easement on th	ne last
	day of the tax year.			Н	leld at the End of th	ne Tax Year
а	Total number of conservation easements			2a		1
b	Total acreage restricted by conservation easements			2b		
С	Number of conservation easements on a certified historic stru	cture included in (a)		2c		1
d	Number of conservation easements included in (c) acquired at					
	listed in the National Register			2d		1
3	Number of conservation easements modified, transferred, rele				uring the tax	
	year ▶					
4	Number of states where property subject to conservation ease	ement is located	1			
5	Does the organization have a written policy regarding the period	odic monitoring, inspec	ion, handling of			
	violations, and enforcement of the conservation easements it	holds?			Yes	X No
6	Staff and volunteer hours devoted to monitoring, inspecting, h					ear
	▶ <u>1000</u>					
7	Amount of expenses incurred in monitoring, inspecting, handl	ling of violations, and en	forcing conservation	n easements	during the year	
	▶\$ <u>93,852.</u>					
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirement	s of section 170(h)(4)(B)(i)		
	and section 170(h)(4)(B)(ii)?				X Yes	No
9	In Part XIII, describe how the organization reports conservation	on easements in its rever	nue and expense sta	atement and		
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's	financial statement	s that describ	oes the	
	organization's accounting for conservation easements.					
Pa	rt III Organizations Maintaining Collections of	Art, Historical Tre	asures, or Othe	er Similar <i>i</i>	Assets.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.				
1a	If the organization elected, as permitted under FASB ASC 958	B, not to report in its rev	enue statement and	balance she	et works	
	of art, historical treasures, or other similar assets held for publ	lic exhibition, education	or research in furth	erance of pu	blic	
	service, provide in Part XIII the text of the footnote to its finance	cial statements that des	cribes these items.			
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue	e statement and bal	ance sheet w	orks of	
	art, historical treasures, or other similar assets held for public	exhibition, education, o	research in further	ance of publi	c service,	
	provide the following amounts relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1			> \$		
					40,239	9,000 <u>.</u>
2	If the organization received or held works of art, historical trea					
	the following amounts required to be reported under FASB AS	SC 958 relating to these	items:			
а	Revenue included on Form 990, Part VIII, line 1			> \$		
	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instructions				chedule D (Form	990) 2020

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

	·	-/		
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		40,140,839.		40,140,839.
b Buildings		888,326,175.	585,384,754.	302,941,421.
c Leasehold improvements		35,459,385.	29,842,433.	5,616,952.
d Equipment		354,796,372.	304,394,045.	50,402,327.
e Other		418,035,229.	214,138,768.	203,896,461.
Total Add lines 1a through 1e (Calumn (d) must ague	L Commo OOO Don't V and in	mn (D) line 10e)		602 998 000.

Schedule D (Form 990) 2020

Complete if the organization answered "Yes"	on Form 990 Part IV line	11h See Form 990 Part X line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) PRIVATE EQUITY AND		
(B) VENTURE CAPITAL	311,505,000.	END-OF-YEAR MARKET VALUE
(C) REAL ESTATE	90,970,000.	END-OF-YEAR MARKET VALUE
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	402,475,000.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-vear market value

Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col (h) must equal Form 990 Part X col (R) line 13)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) UNEXPENDED BOND PROCEEDS	78,636,000.
(2) DEPOSITS WITH TRUSTEES	40,122,000.
(3) BENEFICIAL INTEREST IN TRUST	7,880,000.
(4) OPERATING RIGHT OF USE ASSETS	5,072,000.
(5) FINANCING RIGHT OF USE ASSETS	57,770,000.
(6) HEALTHCARE CONTRACT ASSETS	2,015,000.
(7) SELF-INSURED ASSETS	5,005,000.
(8) INTELLECTUAL PROPERTY COSTS	1,035,000.
(9) OTHER	7,383,000.
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	204,918,000.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	UNDERFUNDED DEFINED BENEFIT PLANS	9,280,000.
(3)	RESERVE SELF-INSURED LIABILITIES	74,157,000.
(4)	REFUNDABLE ADVANCES	4,497,000.
(5)	ENVIRONMENTAL LIABILITIES	3,346,072.
(6)	REDIDENCE HALL	3,386,713.
(7)	UNCLAIMED PROPERTY	3,757,620.
(8)	STUDENT DEPOSITS AND REFUNDS	4,557,794.
(9)	OTHER	8,598,949.
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	116,017,000.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

5	3 –	N	2	N	4'	7 (٦,	7	Page	4
,	J –	v	4	u	+	, ,	,	,	Page	┰

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements		1	1294343000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a 100,418,000.		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d 79,267,801.		
е	Add lines 2a through 2d		2e	179,685,801.
3	Subtract line 2e from line 1		3	1114657199.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a 15,125,000.		
b	Other (Describe in Part XIII.)	4b 163,257,000.		
С	Add lines 4a and 4b			178,382,000.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)	ata With Evanges now F	5	1293039199.
Pa	TXII Reconciliation of Expenses per Audited Financial Statemer Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	its with Expenses per F	tetur	n.
1	Total expenses and losses per audited financial statements		1	857,402,000.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		-	037,402,000.
a	Donated services and use of facilities	2a		
a b	Prior year adjustments	2b		
C	Other losses	2c 2c		
d	Other (Describe in Part XIII.)	2d	-	
e	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1			857,402,000.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a .	Investment expenses not included on Form 990, Part VIII, line 7b	4a 15,124,573.		
b	Other (Describe in Part XIII.)			
	Add lines 4a and 4b		4c	163,465,573.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)		5	1020867573.
Pa	t XIII Supplemental Information.		•	
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV		; Part	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition	onal information.		
PAI	RT II, LINE 9:			
THI	CORGANIZATION DOES NOT REPORT ITS CONSERVAT	ION EASEMENTS I	N I	TS
FTI	IANCIAL STATEMENTS.			
יגם	OT TIT LINE 1.			
FAI	T III, LINE 4:			
THI	UNIVERSITY'S COLLECTIONS OF ART, HISTORICA	AL TREASURES, AN	D O	THER
~		3.0 1.101.1 3.0 00		
SI	ILLAR ASSETS INCLUDE A VARIETY OF ARTIFACTS	AS WELL AS SCHO	LAR	LY PAPERS
ANI	ARCHIVES. THESE ITEMS ARE HOUSED IN VARIO	OUS FACILITIES A	ROU	ND CAMPUS
3 3 7 7	NAME OF THE PROPERTY OF THE PROPERTY OF T		NT C	
AM	THEIR PRESERVATION IS FOR THE BENEFIT OF I	UTURE GENERATIO	Νδ.	
PAI	RT V, LINE 4:			
11	·			
THI		ENT FUND IS TO S		
03205	12-01-20		Sche	dule D (Form 990) 2020

Part XIII | Supplemental Information (continued)

SOURCE OF INCOME FOR OPERATIONS, SCHOLARSHIPS, PROFESSORSHIPS, STUDENT

LOANS, AND OTHER PURPOSES IN ORDER TO ADVANCE THE ORGANIZATION'S MISSION

AND TAX-EXEMPT PURPOSE.

PART X, LINE 2:

HOWARD IS RECOGNIZED AS AN ORGANIZATION EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE INTERNAL REVENUE CODE (THE CODE) AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) WHEREBY ONLY UNRELATED BUSINESS INCOME, AS DEFINED BY SECTION 512(A)(1) OF THE CODE, IS SUBJECT TO FEDERAL INCOME TAX. ANY UNRELATED BUSINESS INCOME TAX GENERATED BY HOWARD IS RECORDED AS INCOME TAX USING THE LIABILITY METHOD UNDER WHICH DEFERRED TAX ASSETS AND LIABILITIES ARE DETERMINED BASED ON THE DIFFERENCES BETWEEN THE FINANCIAL ACCOUNTING AND TAX BASIS OF ASSETS AND LIABILITIES. DEFERRED TAX ASSETS OR LIABILITIES AT THE END OF EACH PERIOD ARE DETERMINED USING THE CURRENTLY ENACTED TAX RATE EXPECTED TO APPLY TO TAXABLE INCOME IN THE PERIOD THAT THE DEFERRED TAX ASSET OR LIABILITY IS EXPECTED TO BE REALIZED OR TO BE SETTLED. AS OF JUNE 30, 2021, AND 2020, HOWARD HAD NO UNRELATED BUSINESS INCOME AND THEREFORE HAD NO DEFERRED TAX ASSETS OR LIABILITIES. IN ADDITION, HOWARD ANALYZED ITS TAX POSITIONS FOR THE YEARS ENDED JUNE 30, 2021 AND 2020 AND DETERMINED THAT THERE WERE NO UNCERTAIN TAX POSITIONS THAT WOULD HAVE A MATERIAL IMPACT ON HOWARD'S CONSOLIDATED FINANCIAL STATEMENTS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

UNREALIZED CHANGE IN FUNDED STATUS OF DEFINED BENEFIT

PENSION PLAN 79,437,000.

UNREALIZED CHANGE IN OBLIGATION FOR POST RETIREMENT BENEFIT

PLAN -1,417,000.

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 THE HOWARD UNIVERSITY	53-0204707 Page 5
Part XIII Supplemental Information (continued)	
NET PERIOD BENEFIT COST OTHER THAN SERVICE COST	1,021,000.
CHANGE IN FUNDED STATUS OF SUPPLEMENTAL BENEFIT COST	226,801.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	79,267,801.
PART XI, LINE 4B - OTHER ADJUSTMENTS:	
SCHOLARSHIPS AND GRANTS	
BAD DEBT EXPENSE	
TOTAL TO SCHEDULE D, PART XI, LINE 4B	
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
SCHOLARSHIPS AND GRANTS	140,341,000
	_

032451 04-01-20 Schedule D (Form 990)

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

THE HOWARD UNIVERSITY 53-0204707

ar				
	ti			
			YES	N
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,	-		
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Х	
	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general		Х	
	community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	Λ	
	THE UNIVERSITY MAINTAINS A WELL-PUBLICIZED RACIALLY			
	NONDISCRIMINATORY POLICY. THE POLICY IS AVAILABLE IN WRITTEN			
	BROCHURES, AS WELL AS AVAILABLE VIA THE ORGANIZATION'S			
	WEBSITE (WWW.HOWARD.EDU).			
	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?	<u>4a</u>	X	┡
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	┞
2	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	X	L
	One for the first of the state		v	
	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d	X	
		4d	Α	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to:		A	
a	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	5a	A	
a o	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies?	5a 5b	A	
a o .	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a	A	
a o c	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance?	5a 5b	A	
a b c	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a 5b 5c	A	
a b c d e	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities?	5a 5b 5c 5d	A	
a b c d e f	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5a 5b 5c 5d 5e	A	
a b c d e f g	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f	A	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5a 5b 5c 5d 5e 5f 5g	A	
a b c d e f g	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	A	
a b c d e f g h	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	X	
a b c d e f g h	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		
a b c d e f g h	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		
a b c d e f g h	If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	5a 5b 5c 5d 5e 5f 5g 5h		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2020

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization

Employer identification number

THE HOWARD UNIVERSITY 53-0204707 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance,X Yes No the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 For grantmakers. Desc United States.	cribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance out	side the
	he following Parl	t Lline 3 table ca	an be duplicated if additional space is n	needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service,	(f) Total expenditures for and investments in the region
SUB-SAHARAN AFRICA	8	84	PROGRAM SERVICES	MEDICAL AND EDUCATIONAL SERVICES	3,943,228.
CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		80,104,095.
EUROPE (INCLUDING					
ICELAND & GREENLAND)	0	0	INVESTMENTS		12,543,964.
3 a Subtotal	8	84			96,591,287.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	8	84			96,591,287.

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Schedule F (Form 990) 2020

3 Enter total number of other organizations or entities

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.	Complete if the organization answered	'Yes" on Form 990, Part IV, line 15, for any
recipient who received more than \$5,000. Part II can be duplicated if additional space is n	eeded.	

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)		(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SUPPORT RESEARCH AND					
		NIGERIA	EDUCATION	59,586.	CHECK	0.		FMV
		SANGO/OYO ROAD		,				
		AGBOWO AREA PMB						
		01 UI POST	SUPPORT RESEARCH AND					
		OFFICE, IBDAN,	EDUCATION	14,420.	СНЕСК	0.		FMV
2 Enter total number of	recipient organization	ne lieted above that are	recognized as charities by the	foreign country	recognized as a tay			<u> </u>
			or counsel has provided a sect			>		
shorript so r (s)(s) orga		cc. minori and granted	5. 555.1001 1140 provided a 0001	55 (5)(5) 690				

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if	additional space is needed	(c) Number of	(d) Amount of	(a) Mannay of	(f) Amount of	(a) Description of	(h) Method of
(a) Type of grant or assistance	(b) Region	recipients	cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	valuation (book, FMV, appraisal, other)
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	2	13,116.	снеск	0.		BOOK VALUE
	EAST ASIA AND THE						
SCHOLARSHIPS	PACIFIC	1	52,178.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	CENTRAL AMERICA AND THE CARRIBEAN	7	121,975.	CHECK	0.		BOOK VALUE
SCHOLLARSHIPS	AND THE CARRIBEAN	,	121,975.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	SOUTH ASIA	9	173,216.	CHECK	0.		BOOK VALUE
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	6	132,024.	снеск	0.		BOOK VALUE
	EAST ASIA AND THE						
SCHOLARSHIPS	PACIFIC	3	68,329.	CHECK	0.		BOOK VALUE
	ann ann an						
SCHOLARSHIPS	SUB-SAHARAN AFRICA	4	69,807.	CHECK	0.		BOOK VALUE
SCHOLLARSHIT 5	AFRICA	_ -	03,007.	CHECK			BOOK VALUE
			00- 10-				
SCHOLARSHIPS	NORTH AMERICA	14	337,400.	СНЕСК	0.		BOOK VALUE
	EAST ASIA AND THE						
SCHOLARSHIPS	PACIFIC	1	32,248.	СНЕСК	0.		BOOK VALUE

Part III Continuation of Grants ar	nd Other Assistance to Ir	ndividuals Outsi	de the United S	tates. (Schedule F (Form 990), Pa	ırt III)		
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS	SOUTH AMERICA	2	18,451.	снеск	0.		BOOK VALUE
CCUOI AD CUTDC	MIDDLE EAST AND NORTH AFRICA	1	35,258.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	NORTH AFRICA	1	35,256.	CHECK	0.		BOOK VALUE
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	9	179,048.	СНЕСК	0.		BOOK VALUE
			,				
SCHOLARSHIPS	EUROPE	1	4,500.	СНЕСК	0.		BOOK VALUE
			-				
SCHOLARSHIPS	EUROPE	1	47,283.	снеск	0.		BOOK VALUE
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	7	186,674.	снеск	0.		BOOK VALUE
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	4	79,182.	CHECK	0.		BOOK VALUE
	GUD GAUADAN						
SCHOLARSHIPS	SUB-SAHARAN AFRICA	1	32,248.	CHECK	0.		BOOK VALUE
-			, =: •				
SCHOLARSHIPS	SOUTH AMERICA	6	137,900.	CHECK	0.		BOOK VALUE

Part III Continuation of Grants a	nd Other Assistance to Ir	ndividuals Outsi	de the United S	tates. (Schedule F (Form 990), Pa	art III)		-
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS	SOUTH ASIA	7	184,836.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	MIDDLE EAST AND NORTH AFRICA	4	75,208.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	SUB-SAHARAN AFRICA	1	11,623.	CHECK	0.		BOOK VALUE
<u>Bellomikoli i B</u>	M NICH	1	11,023.	CHIEK			BOOK VILLOI
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	74	1629769.	СНЕСК	0.		BOOK VALUE
	RUSSIA AND NEIGHBORING						
SCHOLARSHIPS	STATES	1	31,309.	CHECK	0.		BOOK VALUE
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	6	128,644.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	SUB-SAHARAN AFRICA	1	7,056.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	MIDDLE EAST AND NORTH AFRICA	1	14,174.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	SOUTH ASIA	37	910,334.	CHECK	0.		BOOK VALUE

Part III Continuation of Grants a	nd Other Assistance to Ir	ndividuals Outsi	de the United S	tates. (Schedule F (Form 990), Par	t III)		<u> </u>
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS	SUB-SAHARAN AFRICA	129	3086968.	CHECK	0.		BOOK VALUE
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	2	28,789.	снеск	0.		BOOK VALUE
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	3	68,072.	СНЕСК	0.		BOOK VALUE
	CENTRAL AMERICA						
SCHOLARSHIPS	AND THE CARRIBEAN	1	25,050.	СНЕСК	0.		BOOK VALUE
SCHOLARSHIPS	MIDDLE EAST AND NORTH AFRICA	7	88,036.	CHECK	0.		BOOK VALUE
Бенедикантта	North mixten	,	00,000.				Dook vinden
	EAST ASIA AND THE						
SCHOLARSHIPS	PACIFIC	1	28,450.	снеск	0.		BOOK VALUE
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	1	20,000.	снеск	0.		BOOK VALUE
SCHOLARSHIPS	EUROPE	1	15,000.	CHECK	0.		BOOK VALUE
COUCL ADOUTED	SUB-SAHARAN	1	20 000	CHECK			BOOK MALIE
SCHOLARSHIPS	AFRICA	1	20,800.	CHECK	0.		BOOK VALUE

Part III Continuation of Grants a	nd Other Assistance to Ir	ndividuals Outsi	de the United S	tates. (Schedule F (Form 990), Pa	art III)		
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS	EUROPE	1	26,279.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	CENTRAL AMERICA AND THE CARRIBEAN	27	593,742.	CHECK	0.		BOOK VALUE
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	1	36,597.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	EUROPE	3	104,895.	СНЕСК	0.		BOOK VALUE
SCHOLARSHIPS	EAST ASIA AND THE PACIFIC	1	20,341.	CHECK	0.		BOOK VALUE
SCHOLARSHIPS	SUB-SAHARAN AFRICA	2	2,979.	CHECK	0.		BOOK VALUE
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	1	2,524.	CHECK	0.		BOOK VALUE
	MIDDLE EAST AND						
SCHOLARSHIPS	NORTH AFRICA	1	6,644.	CHECK	0.		BOOK VALUE
	GIID GAHADAN						
SCHOLARSHIPS	SUB-SAHARAN AFRICA	1	6,460.	CHECK	0.		BOOK VALUE

Part III Continuation of Grants an	d Other Assistance to Ir	dividuals Outsi	de the United S	tates. (Schedule F (Form 990), Part	t III)		
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	SUB-SAHARAN						
SCHOLARSHIPS	AFRICA	1	2,678.	СНЕСК	0.		BOOK VALUE
aduot anguana	SUB-SAHARAN AFRICA	1	500	CHECK			DOOK WALLE
SCHOLARSHIPS	AFRICA	1	500.	CHECK	0.		BOOK VALUE

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Page 5

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:
MONITORING USE OF GRANT FUNDS OUTSIDE THE UNITED STATES: HOWARD
UNIVERSITY USES PROGRAM-SPECIFIC GUIDELINES TO MONITOR THE PROGRESS OF
GRANT ACTIVITIES CONDUCTED OUTSIDE THE UNITED STATES. THE GUIDELINES
OUTLINE THE SCOPE OF WORK, ESTABLISHED DEADLINES, AND THE CONTENT OF
SPECIFIC REPORTS/DELIVERABLES IN A MANNER CONSISTENT WITH THE TERMS AND
CONDITIONS OF THE FUNDING AGENCY AND GRANT AWARD. PRINCIPAL
INVESTIGATORS PREPARE PROGRAMMATIC PROGRESS REPORTS (MONTHLY, QUARTERLY,
ANNUALLY AS REQUIRED) THAT ASSESS PROGRAM ACTIVITIES, IDENTIFY PROBLEMS
OR ISSUES AND MODIFY THE DESIGN OR IMPLEMENTATION OF THE PROJECT AS
NECESSARY. THE GRANTS AND CONTRACTS ACCOUNTING OFFICE PREPARES MONTHLY
FINANCIAL AND BILLING REPORTS FOR INTERNAL AND EXTERNAL REVIEW. THIS
OVERSIGHT ENSURES ACCURACY AND COMPLIANCE IN FINANCIAL MANAGEMENT, PROPER
MAINTENANCE OF GRANT MANAGEMENT DOCUMENTATION, AND THE ACHIEVEMENT OF
PROGRAMMATIC DELIVERABLES AND MILESTONES.
PART I, LINE 3:
BOOK VALUE

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE HOWARD UNIVERSITY

Employer identification number 53-0204707

Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital Х 1b 2 facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х X 150% 200% Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Х 3b 325 % 300% 350% 400% X Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a X b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? X **6a** Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes," did the organization make it available to the public? Х Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (c) Total community (f) Percent of total expense (d) Direct offsetting (e) Net community (b) Persons **Financial Assistance and** activities or programs (optional) served (optional) **Means-Tested Government Programs** a Financial Assistance at cost (from 3503608. 3503608. .34% Worksheet 1) **b** Medicaid (from Worksheet 3, 141793722168426353 .00% 0. column a) c Costs of other means-tested government programs (from 7560612. 4375200. 3185412. .31% Worksheet 3, column b) d Total. Financial Assistance and 152857942172801553 6689020. .65% Means-Tested Government Programs **Other Benefits** e Community health improvement services and community benefit operations (from Worksheet 4) f Health professions education 58335182.30236901.28098281. 2.75% (from Worksheet 5) g Subsidized health services 57224886. 57224886. 5.61% (from Worksheet 6) 33044000. 33044000. h Research (from Worksheet 7) i Cash and in-kind contributions for community benefit (from 2,314 225,423. 225,423. Worksheet 8) 2,31414882949130236901.118592590 j Total. Other Benefits 2.314301687433203038454125281610 12.27%

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Schedule H (Form 990) 2020

k Total. Add lines 7d and 7j

Sche Pa ı		HOWARD U	NIVERSITY	o organization	oondc	tod any -		53-020			
rai	tax year, and describe in Part								ities a	uring t	ne
	tax your, and dosonse in rail	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expens	0	(d) Directification	t	(e) Net community building expense		Percental expe	
1	Physical improvements and housing	(optional)		building expens	50			Damaing expense			
2	Economic development			225,42	3.			225,423.		.02	भ
3	Community support							•			
4	Environmental improvements										
5	Leadership development and										
	training for community members										
6	Coalition building										
7	Community health improvement										
	advocacy										
8	Workforce development										
9	Other										
10	Total			225,42	3.			225,423.		.02	용
Par	t III Bad Debt, Medicare, 8	k Collection Pr	actices								
Secti	on A. Bad Debt Expense									Yes	N
1	Did the organization report bad debt	expense in accord	lance with Health	care Financial	Manage	ment Ass	ociatio	on			
	Statement No. 15?								1	X	
2	Enter the amount of the organization										
	methodology used by the organizati	on to estimate this	amount			. 2	9	<u>,676,030.</u>			
3	Enter the estimated amount of the o	rganization's bad c	lebt expense attril	butable to							
	patients eligible under the organizati	on's financial assis	tance policy. Expl	lain in Part VI t	ne						
	methodology used by the organizati	on to estimate this	amount and the r	ationale, if any	,						
	for including this portion of bad deb	t as community ber	nefit			. 3					
4	Provide in Part VI the text of the foo	tnote to the organiz	ation's financial s	statements that	describ	oes bad d	ebt				
	expense or the page number on whi	ch this footnote is	contained in the a	attached financ	ial state	ments.					
Secti	on B. Medicare										
5	Enter total revenue received from Me	edicare (including [SH and IME)					<u>,607,413.</u>			
6	Enter Medicare allowable costs of ca	are relating to paym	nents on line 5					,080,443.			
7	Subtract line 6 from line 5. This is th	e surplus (or shortf	all)			. 7	<u>-32</u>	,473,030.			
8	Describe in Part VI the extent to whi	ch any shortfall rep	orted on line 7 sh	ould be treated	d as con	nmunity b	enefit.				
	Also describe in Part VI the costing	methodology or so	urce used to deter	rmine the amo	unt repo	orted on li	ne 6.				
	Check the box that describes the me	ethod used:									
	X Cost accounting system	Cost to char	ge ratio	Other							
Secti	on C. Collection Practices										
	Did the organization have a written of	•							9a	X	╙
b	If "Yes," did the organization's collection		-	•	-	-					
Da	collection practices to be followed for pa	tients who are known	to qualify for financ	cial assistance? D	escribe i	in Part VI			9b	X	
Pai	t IV Management Compar	lies and Joint v	ventures (owner	d 10% or more by of	ficers, dire	ctors, trustee	es, key e	mployees, and physicial	ns - see	instruct	ons)
	(a) Name of entity		scription of primar			nization's		Officers, direct-		hysicia	
		ac	tivity of entity			or stock		s, trustees, or y employees'		ofit %	or
					owner	rship %	pro	ofit % or stock		stock iership	0%
							- 0	wnership %	JVVII	1013111	- /0
							+				
							+				
							+				
							+				
							+				
							+				

rait v i acinty information										
Section A. Hospital Facilities (list in order of size, from largest to smallest)		gical	al		spital					
How many hospital facilities did the organization operate during the tax year?	ospital	ıl & surç	hospita	ospital	sess ho	acility	rs			
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	icensed hospital	зеп. medical & surgical	Children's hospital	Feaching hospital	Dritical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
1 HOWARD UNIVERSITY HOSPITAL										
2041 GEORGIA AVENUE	1									
WASHINGTON, DC 20060	1									
	x	x		x	x	х	x			
	1									
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Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group $\underline{ HOWARD \ \ UNIVERSITY \ \ HOSPITAL }$

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

iaci	intes in a facility reporting group (non Fart V, Section A).		Yes	No
Cor	nmunity Health Needs Assessment			
	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
·	current tax year or the immediately preceding tax year?	1		х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3				
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
k	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
c	How data was obtained			
e	The significant health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
r	The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	X Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 19			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
k	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	· · · · /			
k				
c				
C	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: $20 \underline{16}$			
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
	a If "Yes," (list url): SEE PART V, PAGE 8			
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			37
	CHNA as required by section 501(r)(3)?	12a		X
	o If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	s If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financia	Assistance	Policy	(FAP)
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Ves No	Name of hospital facility or letter of facility reporting group HOWARD UNIVERSITY HOSPITAL			
13 X If "Yes," indicate the eligibility criteria explained in the FAP: a X Faderal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of	· · · · · · · · · · · · · · · · · · ·		Yes	No
If "Yes," indicate the eligibility criteria explained in the FAP: a \(\text{ Y} \) Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of a 150 % and FPG family income limit for eligibility for discounted care of 325 % \) b \(\text{ X} \) Income level other than FPG (describe in Section C) \) c \(\text{ Asset level} \) d \(\text{ Medical indigency} \) e \(\text{ X} \) Income level other than FPG (describe in Section C) \) d \(\text{ Medical indigency} \) e \(\text{ X} \) Income level other than FPG (describe in Section C) \) d \(\text{ Explained the method for applying for financial assistance? \) f \(\text{ Medical indigency} \) e \(\text{ Explained the method for applying for financial assistance? \) if \(\text{ Yes, 'indicate how the hospital facility FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a \(\text{ X} \) Described the method for applying for financial assistance (check all that apply): a \(\text{ X} \) Described the information the hospital facility may require an individual to submit as part of his or her application or heap provide the contact information of hospital facility may require an individual to submit as part of his or her application or hospital facility may require an individual with information about the FAP and FAP application of nospital facility may require an individual with information about the FAP and FAP application or hospital facility may require an individual with information about the FAP was widely available on a website (list url): \(\text{SE PART V}, \(\text{PAGE 8} \) d \(\text{ X} \) The FAP submit application form was widely available	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
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Pa	rt V	Facility Information (continued)			gc -				
Billi	ng and	Collections							
Nan	ne of ho	ospital facility or letter of facility reporting group HOWARD UNIVERSITY HOSPITAL							
				Yes	No				
17	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial							
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon								
		yment?	17	Х					
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the								
	tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:								
а		Reporting to credit agency(ies)							
b		Selling an individual's debt to another party							
c									
	previous bill for care covered under the hospital facility's FAP								
d		Actions that require a legal or judicial process							
е		Other similar actions (describe in Section C)							
f	X	None of these actions or other similar actions were permitted							
19	Did the	e hospital facility or other authorized party perform any of the following actions during the tax year before making							
	reason	hable efforts to determine the individual's eligibility under the facility's FAP?	19		Х				
		s," check all actions in which the hospital facility or a third party engaged:							
а		Reporting to credit agency(ies)							
b		Selling an individual's debt to another party							
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a							
		previous bill for care covered under the hospital facility's FAP							
d		Actions that require a legal or judicial process							
е		Other similar actions (describe in Section C)							
20	Indicat	te which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or							
	not ch	ecked) in line 19 (check all that apply):							
а		Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the							
		FAP at least 30 days before initiating those ECAs (if not, describe in Section C)							
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section	n C)						
C		Processed incomplete and complete FAP applications (if not, describe in Section C)							
d		Made presumptive eligibility determinations (if not, describe in Section C)							
е		Other (describe in Section C)							
f		None of these efforts were made							
Poli	cy Rela	ting to Emergency Medical Care							
21		e hospital facility have in place during the tax year a written policy relating to emergency medical care							
	that re	equired the hospital facility to provide, without discrimination, care for emergency medical conditions to							
		luals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х					
	If "No,	" indicate why:							
а	닏	The hospital facility did not provide care for any emergency medical conditions							
b	닏	The hospital facility's policy was not in writing							
C		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)							
	1 1	Other (describe in Section C)							

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

service provided to that individual?

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Х

If "Yes," explain in Section C.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 3J: THROUGH THE WORK OF THE DC HEALTH MATTERS COLLABORATIVE, A COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) WAS COMPLETED IN JULY 2019. THE COLLABORATIVE REPRESENTS A COLLABORATION AMONG HOWARD UNIVERSITY HOSPITAL AND FOUR AREA HOSPITALS (CHILDREN'S NATIONAL HEALTH SYSTEM, HSC HEALTH CARE SYSTEM, PROVIDENCE HEALTH SYSTEM, AND SIBLEY MEMORIAL HOSPITAL) AND FOUR FEDERALLY QUALIFIED HEALTH CENTERS (BREAD FOR THE CITY, COMMUNITY OF HOPE, MARY'S CENTER, AND UNITY HEALTH THE CHNA SERVES AS A COMMUNITY DRIVEN FOUNDATION FOR THE COMMUNITY IMPROVEMENT EFFORTS. THE JULY 2019 CHNA WAS COMPLETED WITH THE SAME FRAMEWORK DEVELOPED AND UTILIZED TO COMPLETE THE PREVIOUS CHNA REPORTS IN 2013 AND 2016. BASED ON OUTCOME INFORMATION GATHERED FROM THESE PREVIOUS CHNA REPORTS, IT WAS DETERMINED THAT THE JULY 2019 REPORT WOULD CONTINUE TO GATHER COMMUNITY INPUT ON THE SAME FOUR PRIORITY COMMUNITY HEALTH NEEDS THAT WERE IDENTIFIED IN THE PREVIOUS REPORT. THESE FOUR PRIORITY AREAS ARE: MENTAL HEALTH, CARE COORDINATION, HEALTH LITERACY, AND PLACE BASED CARE. IN INTERVIEWS, FOCUS GROUPS, AND TOWN HALLS, 28 THEMES EMERGED RELATED TO THESE PRIORITIES. WHEN ANALYZED, THE THEMES CAN BE ORGANIZED INTO FOUR AREAS OR DIRECTIVES FROM THE COMMUNITY: 1) FOSTER COMMUNITY DIALOGUE, 2) BUILD RELATIONSHIPS, 3) DEVELOP WORKFORCE CAPACITY, AND 4) SIMPLIFY THE PATH TO WELLNESS. THIS IS A ROADMAP FOR THE HEALTH SYSTEM TO BRING DC CLOSER TO A STATE OF HEALTH EQUITY FOR ALL RESIDENTS. THE CHNA OBJECTIVES FOR COMMUNITY HEALTH IMPROVEMENT EFFORTS ARE:

ENGAGE COMMUNITY STAKEHOLDERS IN A BI-DIRECTIONAL DIALOGUE TO IDENTIFY

SYSTEMS AND POLICY APPROACHES TO ADDRESS COMMUNITY-DEFINED NEEDS AND

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

UPDATE INDICATORS RELATED TO OTHER DEMOGRAPHICS, SOCIOECONOMIC

CHARACTERISTICS, HEALTH BEHAVIORS, HEALTH STATUS, AND HEALTHCARE

UTILIZATION OF DC RESIDENTS ON THE PORTAL-DC HEALTH MATTERS-WITH ATTENTION

TO DIFFERENCES BY WARD, RACE, ETHNICITY, AGE, AND SEX.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 5: THE CHNA OBTAINED INPUT, COMMUNICATION AND COLLABORATION WITH RESIDENTS, HEALTH PROFESSIONALS, COMMUNITY ORGANIZATIONS, POLICYMAKERS AND OTHER STAKEHOLDERS. THE CHNA STUDY DESIGN USED CONCURRENT QUALITATIVE AND QUANTITATIVE METHODS TO COLLECT DATA. FOR QUALITATIVE DATA, THE COLLABORATIVE ENGAGED OVER 300 COMMUNITY STAKEHOLDERS ACROSS A DIVERSE CROSS-SECTION OF DC, SPANNING HEALTH AND NON-HEALTH DISCIPLINES. USING SEMI-STRUCTURED DATA COLLECTION TOOLS, THE CHNA CONDUCTED INTERVIEWS, FOCUS GROUPS, AND A TOWN HALL TO PROVE COMMUNITY PARTNERS ON HOW POLICY AND SYSTEM CHANGES CAN ADDRESS COMMUNITY NEEDS WITH A PARTICULAR FOCUS ON ELEVATING HEALTH EQUITY IN DC. THE RAPID DEDOOSE IDENTIFICATION OF THEMES FROM AUDIO (RITA) METHOD WAS USED TO ANALYZE THE INTERVIEW AND FOCUS GROUP DATA WITHIN THE DEDOOSE QUALITATIVE SOFTWARE. AS A SUPPLEMENT TO THE FORMAL QUALITATIVE DATA COLLECTION PROCESS, THE CHNA PILOTED THE PHOTOVOICE PROJECT WITH A GROUP OF ADOLESCENTS TO SOLICIT THEIR PERSPECTIVES RELATED TO THE INFLUENCE OF SCHOOLS AND COMMUNITIES ON THEIR MENTAL HEALTH.

THE QUANTITATIVE METHOD USED DATA FROM THE CENSUS, AMERICAN COMMUNITY

SURVEY, AND CLARITAS TO PROVIDE A BASIC LANDSCAPE OF DC POPULATION

CHARACTERISTICS, INCLUDING SOCIOECONOMIC FACTORS, SUCH AS THOSE RELATED TO

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

POVERTY, EDUCATION, AND HOUSING. ADDITIONALLY, THE CHNA ANALYZED HEALTH

CARE UTILIZATION AMONG DC RESIDENTS IN HOSPITAL, EMERGENCY DEPARTMENT, AND

COMMUNITY HEALTH CENTER DATA. THESE DATA SERVE AS PROXY INDICATORS OF

HEALTH CARE ACCESS AND THE EFFICACY OF PREVENTATIVE AND PRIMARY CARE

SERVICES. THE QUANTITATIVE ANALYSIS REVEALED TROUBLING VARIANCE IN HEALTH,

WELL-BEING, AND PREVENTATIVE BEHAVIORS THAT OFTEN CORRELATE WITH PLACE OF

RESIDENCE, RACE, AND ETHNICITY. THESE DATA PROVIDE IMPORTANT CONTEXT AND

GUIDE HOW AND WHERE RESOURCES ARE INVESTED FOR THE GREATEST IMPACT. IN AN

EFFORT TO PROVIDE ONGOING TIMELY INFORMATION TO THE PUBLIC, THE MAJORITY

OF THE DATA IS PUBLICLY POSTED, AND WILL BE CONTINUALLY UPDATED ON THE

PORTAL AT DCHEALTHMATTERS.ORG.

THE CHNA ALSO CONSULTED REPORTS AND ASSESSMENTS RELEASED BY COLLEAGUES IN

THE HEALTH SYSTEM, GOVERNMENT AGENCIES, OTHER HOSPITALS, AND ACADEMIC

RESEARCHERS AS FINDINGS WERE DESIGNED, COLLECTED, AND ANALYZED.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 6A: THE HOSPITAL FACILITY'S CHNA WAS CONDUCTED

WITH FOUR OTHER HOSPITAL FACILITIES AS FOLLOWS: CHILDREN'S NATIONAL HEALTH

SYSTEM, HSC HEALTHCARE SYSTEM, PROVIDENCE HEALTH SYSTEM, AND SIBLEY

MEMORIAL HOSPITAL.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 6B: THE HOSPITAL FACILITY'S CHNA WAS ALSO

CONDUCTED WITH THE FOUR FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS): BREAD

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FOR THE CITY, COMMUNITY OF HOPE, MARY'S CENTER, AND UNITY HEALTH CARE.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 11: THE CURRENT COMMUNITY HEALTH IMPROVEMENT PLAN

(CHIP) WAS APPROVED FOR IMPLEMENTATION BY THE BOARD OF TRUSTEES ON JUNE 5,

2020.

THE 2020 CHIP CONTINUED TO ADDRESS THE FOUR PRIORITY NEEDS ADDRESSED IN

THE 2020 CHNA WHICH CONTINUED TO PRIORITIZE THE FOUR NEEDS IDENTIFIED IN

THE 2016 ASSESSMENT: MENTAL HEALTH, CARE COORDINATION, HEALTH LITERACY,

AND PLACE-BASED CARE. IT LEVERAGES THE CAPACITY, EXPERTISE, AND

RELATIONSHIPS THAT HAVE BEEN BUILT TO ADDRESS THESE NEEDS MORE

EFFECTIVELY. GIVEN THE TIME AND EFFORT IT TAKES TO MAKE SUBSTANTIVE

PROCESS IN THESE FOUR CRITICAL AREAS, THE COLLABORATIVE, IN CONSULTATION

WITH OVER 300 COMMUNITY PARTNERS, DECIDED TO IDENTIFY NEW NEEDS. THE DATA

COLLECTION PROCESS IDENTIFIED 28 THEMES FOCUSED ON HOW BEST TO ADDRESS THE

FOUR PRIORITY AREAS.

THE CHNA IDENTIFIED SALIENT AND IMPORTANT FINDINGS, AND COLLABORATIVE

MEMBERS COMPLETED A MATRIX TO IDENTIFY STRATEGIES MOST ALIGNED WITH THEIR

ORGANIZATION GOALS AND RESOURCES. THROUGH A STRUCTURED PROCESS, THE

COLLABORATIVE SELECTED NINE STRATEGIES FOR THE 2020 CHIP THAT OFFER THE

OPPORTUNITY TO INFLUENCE POLICIES, SYSTEMS, OR SOCIAL CONDITIONS THAT CAN

MAKE A DIFFERENCE IN THE LIVES OF DC RESIDENTS. THE COLLABORATIVE

CONSOLIDATED STRATEGIES BEING ADDRESSED BY OTHER GROUPS TO ELIMINATE

REDUNDANCY. FINDINGS THAT THE CHIP WILL NOT ADDRESS WILL BE ADDRESSED WITH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

ONGOING WORK SUCH AS DC HEALTH'S COMMUNITY HEALTH NEEDS ASSESSMENT THE MAYOR'S COMMISSION ON HEALTHCARE SYSTEM TRANSFORMATION FORTHCOMING RECOMMENDATIONS, AND THE COMMUNITY HEALTH IMPROVEMENT EFFORTS OF THE DC HOSPITAL ASSOCIATION AND DC PRIMARY CARE ASSOCIATION.

THE MENTAL HEALTH STRATEGIES ARE: 1) ADVOCATE FOR A DISTRICT-WIDE CAPACITY ASSESSMENT AND EVALUATION OF MENTAL HEALTH SERVICES FOR ADULTS AND CHILDREN, 2) INCREASE CAPACITY BY ADDRESSING THE RECRUITMENT, RETENTION, ACCESSIBILITY, COMPETENCY, AND WORKFORCE ROLES, 3) ADVOCATE FOR POLICY-LEVEL SOLUTIONS FOR IMPROVE OUR ABILITY TO PROVIDE MENTAL HEALTH PREVENTION ACTIVITIES AND SCREENINGS AND FOR EQUITABLE DISTRIBUTION OF MENTAL HEALTH SERVICES IN DC, 4) IMPROVE CARE COORDINATION FOR MENTAL HEALTH AND SUBSTANCE ABUSE CO-OCCURRING CONDITIONS THROUGH FACILITATION OF DIRECT HAND-OFFS TO THE NEXT LEVEL OF CARE AND TRACKING OF REFERRALS.

THE CARE COORDINATION STRATEGIES ARE: 1) IMPROVE IDENTIFICATION OF RESOURCES BY COLLABORATING WITH COMMUNITY BASED ORGANIZATIONS, AGENCIES, AND HEALTH CARE ORGANIZATIONS.

THE HEALTH LITERACY STRATEGIES ARE: 1) COLLABORATE WITH OTHER HEALTH CARE ORGANIZATIONS, GOVERNMENT AGENCIES, AND COMMUNITY BASED ORGANIZATIONS TO INCREASE PUBLIC AWARENESS AND EDUCATION AROUND HEALTH LITERACY AND HEALTH SYSTEM NAVIGATION, USING BEST PRACTICE APPROACHES 2) PILOT INTERNAL SYSTEM CHANGES TO IMPROVE HEALTH LITERACY.

THE PLACE-BASED CARE STRATEGIES ARE: 1) ADVOCATE FOR FINANCIALS INCENTIVES TO INCREASE THE AVAILABILITY OF CONVENIENT AND CULTURALLY SENSITIVE HEALTH 032098 12-02-20

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AND HUMAN SERVICES IN WARDS 7 AND 8, 2) ADVOCATE FOR INTEGRATION AND

REIMBURSEMENT OF COMMUNITY HEALTH EDUCATORS/WORKERS/PROMOTORS IN HEALTH

CARE SETTINGS AND COMMUNITY BASED SETTINGS.

THE COLLABORATIVE WILL PLAN AND EXECUTE SYSTEM CHANGE STRATEGIES THROUGH

"SPRINTS". THE COLLABORATIVE IS ALSO ADOPTING NEW PROCESSES FOR THE

EFFORTS THAT INCLUDE PRINCIPLES FROM THE "SCRUM" AND "COLLECTIVE IMPACT"

FRAMEWORKS TO INCREASE STAKEHOLDER ENGAGEMENT AND ALLOW FOR A FLEXIBLE

COLLABORATIVE APPROACH FOR ADDRESSING COMPLEX ISSUES TO IMPLEMENT THE NINE

STRATEGIES. THE APPROACH WILL FOCUS ON SPRINT TEAMS TO EXECUTE ONE

STRATEGY AT A TIME IN FOCUSED, TIME-LIMITED "SPRINTS", REPLACING THE 2016

CHIP WORKING GROUPS THAT MEET MONTHLY TO CONCURRENTLY ADDRESS ALL

STRATEGIES.

THE COLLABORATIVE WILL ADOPT LESSONS LEARNED FROM COLLECT IMPACT, A

FRAMEWORK USED FOR CROSS-SECTOR COLLABORATIONS ON POPULATION LEVEL CHANGE

EFFORTS. TO SUPPORT THE CROSS-SECTOR COLLABORATION, A CROSS CUTTING

STRATEGY WILL BE IMPLEMENTED. THE CROSS CUTTING STRATEGY IS TO PROVIDE

SMALL COMMUNITY GRANTS TO LOCAL ORGANIZATIONS AIMING TO SUPPORT

COLLABORATIVE EFFORTS THAT ADDRESS THE FOUR PRIORITY AREAS IN COMMUNITIES

OF HIGH NEED AROUND POLICY, SYSTEMS, AND ENVIRONMENTAL CHANGE.

THE BOARD OF TRUSTEES APPROVED THIS CHIP IMPLEMENTATION PLAN ON THE JUNE 2, 2020 MEETING.

HOWARD UNIVERSITY HOSPITAL:

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 13B: IF THE PATIENT IS ABOVE THE FPG, THE HOSPITAL

ASSESSES THE ABILITY TO PAY AND WILL SET UP A PAYMENT PLAN IN COORDINATION

WITH THE PATIENT.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 13H: THE HOSPITAL ALSO REVIEWS OTHER DOCUMENTS,

SUCH AS CREDIT CARD REPORTS, PAYSTUBS, AND LIVING EXPENSE REPORTS, ETC AS

CRITERIA TO DETERMINE ELIGIBILITY FOR FREE OR DISCOUNTED CARE.

HOWARD UNIVERSITY HOSPITAL:

PART V, SECTION B, LINE 16J: THE HOSPITAL PROVIDES NOTIFICATION ON THE

PATIENT'S BILLING STATEMENT THAT FINANCIAL ASSISTANCE IS AVAILABLE FOR

THOSE WHO QUALIFY. A TOLL-FREE NUMBER IS PROVIDED FOR PATIENTS TO CALL FOR

ADDITIONAL INFORMATION. THE HOSPITAL EMPLOYS AND PROVIDES FINANCIAL

COUNSELORS AND PATIENT ACCOUNT CUSTOMER SERVICE REPRESENTATIVES WHO ASSIST

PATIENTS IN IDENTIFYING ELIGIBILITY FOR FEDERAL AND/OR DISTRICT PROGRAMS

THAT CAN PROVIDE FINANCIAL ASSISTANCE FOR QUALIFIED PATIENTS.

IN ADDITION TO THE FINANCIAL COUNSELORS AND PATIENT ACCOUNT CUSTOMER

SERVICE REPRESENTATIVES, THE HOSPITAL UTILIZES A THIRD-PARTY ELIGIBILITY

VENDOR TO COMPLETE PATIENT FINANCIAL ASSISTANCE INTERVIEWS WITH UNINSURED

PATIENTS. THIS VENDOR ALSO ASSISTS PATIENTS WITH THE COMPLETION OF

HOSPITAL FINANCIAL ASSISTANT APPLICATION IF THE PATIENT IS DETERMINED

INELIGIBLE FOR FEDERAL AND/OR DISTRICT MEDICAL FINANCIAL ASSISTANT

PROGRAMS .

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FORM 990, SCHEDULE H, PART V, SECTION B, LINE 10A

THE HOSPITAL FACILITY'S MOST RECENT ADOPTED IMPLEMENTATION STRATEGY IS

PUBLICLY AVAILABLE AND POSTED ON THE FOLLOWING WEBSITE:

HTTP://WWW.DCHEALTHMATTERS.ORG/CONTENT/SITES/WASHINGTONDC/DCHM_COMMUNITY

_HEALTH_IMPROVEMENT_PLAN_FINAL_NOV_2019.PDF

FORM 990, SCHEDULE H, PART V, SECTION B, LINE 16A, LINE 16B AND LINE

16C

THE FINANCIAL ASSISTANCE POLICY (FAP) WAS PUBLICLY AVAILABLE AND POSTED

ON THE FOLLOWING WEBSITE:

HTTP://HUHEALTHCARE.COM/HEALTHCARE/HOSPITAL/PATIENTS-AND-VISITORS/PATIEN

T-FINANCIAL-SERVICES/FINANCIAL-ASSISTANCE-POLICY.COM

THE FINANCIAL ASSISTANCE POLICY (FAP) APPLICATION WAS PUBLICLY

AVAILABLE AND POSTED ON THE FOLLOWING WEBSITE:

HTTP://HUHEALTHCARE.COM/HEALTHCARE/HOSPITAL/PATIENTS-AND-VISITORS/PATIEN

T-FINANCIAL-SERVICES/FINANCIAL-ASSISTANCE-APPLICATION.COM

A PLAIN LANGUAGE SUMMARY OF THE FINANCIAL ASSISTANCE POLICY (FAP) WAS

PUBLICLY AVAILABLE AND POSTED ON THE FOLLOWING WEBSITE:

HTTP://HUHEALTHCARE.COM/HEALTHCARE/HOSPITAL/PATIENTS-AND-VISITORS/PATIEN

T-FINANCIAL-SERVICES/FINANCIAL-ASSISTANCE.COM

	H (Form 990) 2020	THE I	HOWARD	UNIVERSI	TY			53-0204707	Page 9
Part V	Facility Informa	tion (conti	nued)						
Section D.	. Other Health Care Fa			icensed, Registe	ered, or Sim	ilarly Recognize	ed as a Hosp	ital Facility	
(list in orde	er of size, from largest to	o smallest)							
How many	non-hospital health ca	re facilities o	did the orga	nization operate d	during the tax	k year?		0	
Name and	d address					Type of Facility ((describe)		
					-				

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 6A:

HOWARD UNIVERSITY HOSPITAL (HUH) IS PART OF HOWARD UNIVERSITY. SERVICE TO
THE NATION HAS BEEN, AND CONTINUES TO BE, ONE OF THE PRIMARY MISSIONS OF
HOWARD UNIVERSITY. A COMMUNITY BENEFIT REPORT IS PREPARED ANNUALLY BY THE
OFFICE OF UNIVERSITY RESEARCH AND PLANNING, AND THE HOWARD UNIVERSITY
COMMUNITY ASSOCIATION, WHICH ILLUSTRATES A FRACTION OF THE MANY CIVIC AND
COMMUNITY ACTIVITIES IN WHICH THE HOWARD UNIVERSITY FACULTY, STAFF,
STUDENTS, AND ALUMNI ARE ENGAGED. HOWARD UNIVERSITY OFFERS OVER 100
PROGRAMS, SERVICES, AND ACTIVITIES THAT ARE AVAILABLE TO THE PUBLIC. SOME
OF THESE INCLUDE: HEALTH EDUCATION, SCREENING AND CLINICAL SERVICES,
ACTIVITIES IN COORDINATION WITH THE DISTRICT OF COLUMBIA PUBLIC SCHOOLS,
BOARDER BABIES PROGRAM, AND A TOBACCO CONTROL PROGRAM. THE COMMUNITY
BENEFIT REPORT IS AVAILABLE ON THE HOWARD UNIVERSITY WEBSITE.

PART I, LINE 7:

PART I, 7A: CHARITY CARE AT COST - FREE OR DISCOUNTED HEALTH CARE SERVICES
PROVIDED TO PERSONS WHO MET THE ORGANIZATIONS CRITERIA FOR FINANCIAL

ASSISTANCE AND ARE THEREFORE DEEMED UNABLE TO PAY FOR ALL OR A PORTION OF

SUCH SERVICES.

PART I, 7B: MEDICAID - WHEN MEDICAID, A STATE HEALTH CARE PROGRAM FOR

QUALIFYING LOW-INCOME RESIDENTS, DOES NOT REIMBURSE HUH FOR THE FULL COST

OF HEALTH CARE SERVICES PROVIDED TO PATIENTS, HUH THEN COVERS THE

ADDITIONAL COSTS AT A FINANCIAL LOSS.

PART I, 7B: COSTS - OTHER MEANS-TESTED GOVERNMENT PROGRAMS - GOVERNMENT

PROGRAMS FOR WHICH ELIGIBILITY FOR BENEFITS OR COVERAGE IS DETERMINED BY

THE RECIPIENT'S INCOME OR ASSET LEVEL.

PART I, 7E: COMMUNITY HEALTH IMPROVEMENT SERVICES - ACTIVITIES AND

SERVICES FOR WHICH THERE IS NO ABILITY TO GENERATE BILLS FOR SERVICES TO

BE REIMBURSED. THESE SERVICES ARE NOT EXPECTED TO BE FINANCIALLY

SELF-SUPPORTING, ALTHOUGH SOME MAY BE SUPPORTED BY OUTSIDE GRANTS OR OTHER

MEANS OF FUNDING. SOME EXAMPLES INCLUDE FREE CLINIC SERVICES, PROGRAMS

DIRECTED AT IMPROVING WOMEN'S HEALTH, FREE OR LOW COST PRESCRIPTION

MEDICATIONS, AND RURAL AND URBAN OUTREACH PROGRAMS.

COMMUNITY BENEFIT OPERATIONS - COSTS ASSOCIATED WITH DEDICATED STAFF,

COMMUNITY HEALTH NEEDS AND/OR ASSESSMENTS, AND OTHER COSTS ASSOCIATED WITH

COMMUNITY BENEFIT STRATEGY AND OPERATIONS.

PART I, LINE 7F: HEALTH PROFESSIONALS EDUCATION - PROGRAMS THAT RESULT IN

A DEGREE, CERTIFICATE, OR TRAINING THAT IS NECESSARY TO BE LICENSED TO

PRACTICE AS A HEALTH PROFESSIONAL, AS REQUIRED BY STATE LAW; OR CONTINUING

EDUCATION THAT IS NECESSARY TO RETAIN STATE LICENSE OR CERTIFICATION BY A

BOARD IN THE INDIVIDUAL'S HEALTH PROFESSION SPECIALTY.

PART I, LINE 7G:

CLINICAL SERVICES THAT ARE PROVIDED, DESPITE A FINANCIAL LOSS TO THE

ORGANIZATION. THE FINANCIAL LOSS IS MEASURED AFTER REMOVING LOSSES,

MEASURED BY COSTS, ASSOCIATED WITH BAD DEBT, CHARITY CARE ELIGIBLE

ALLOWANCES, MEDICAID NON OR UNDER-REIMBURSED SERVICES, AND OTHER

MEANS-TESTED GOVERNMENT PROGRAMS. DESPITE THE FINANCIAL LOSS, THE SERVICE

IS PROVIDED BECAUSE IT MEETS AN IDENTIFIED COMMUNITY NEED, SUCH AS

PROVIDING ACCESS THAT IS NEEDED TO CARE FOR LOW-INCOME INDIVIDUALS. IF THE

SERVICE WAS NO LONGER OFFERED, ACCESS TO HEALTH SERVICES WOULD BE

IMPAIRED; OR PROVIDING THE SERVICE WOULD BECOME THE RESPONSIBILITY OF THE

GOVERNMENT OR OTHER TAX-EXEMPT ORGANIZATION.

THIS AMOUNT INCLUDES SUBSIDIZED HEALTH SERVICES PROVIDED AS A PART OF THE
HOSPITAL'S EMERGENCY DEPARTMENT, NEONATAL INTENSIVE CARE UNIT, AND
INPATIENT PSYCHIATRIC UNIT (WHICH ALSO INCLUDES SUBSIDIZED SUBSTANCE ABUSE
TREATMENT PROGRAMS).

PART I, LINE 7H: ANY STUDY OR INVESTIGATION OF WHICH THE GOAL IS TO

GENERATE GENERALIZED KNOWLEDGE MADE AVAILABLE TO THE PUBLIC, SUCH AS

KNOWLEDGE ABOUT:

- 1. UNDERLYING BIOLOGICAL MECHANISMS OF HEALTH AND DISEASE, NATURAL PROCESSES OR PRINCIPLES AFFECTING HEALTH OR ILLNESS;
- 2. EVALUATION OF SAFETY AND EFFICACY OF INTERVENTIONS FOR DISEASE SUCH AS CLINICAL TRIALS AND STUDIES OF THERAPEUTIC PROTOCOLS;

EFFECTIVENESS

Part VI | Supplemental Information (Continuation)

- 3. LABORATORY-BASED STUDIES, EPIDEMIOLOGY, HEALTH OUTCOMES, AND
- 4. BEHAVIORAL OR SOCIOLOGICAL STUDIES RELATED TO HEALTH AND DELIVERY OF

 CARE, OR PREVENTION STUDIES RELATED TO CHANGES IN THE HEALTH CARE DELIVERY

 SYSTEM; AND
- 5. COMMUNICATION OF FINDINGS AND OBSERVATIONS (INCLUDING PUBLIC IN A MEDICAL JOURNAL)

THIS CATEGORY ONLY INCLUDES RESEARCH INTERNALLY FUNDED, OR RESEARCH FUNDED

BY A TAX-EXEMPT OR GOVERNMENT AGENCY.

PART I, LINE 7I: CASH CONTRIBUTIONS MADE TO ENTITIES AND COMMUNITY GROUPS

THAT SHARE THE ORGANIZATION'S GOALS AND MISSION. IN-KIND CONTRIBUTIONS

INCLUDE THE COST OF HOURS DONATED BY STAFF TO THE COMMUNITY WHILE ON THE

ORGANIZATION'S PAYROLL, INDIRECT COST OF SPACE DONATED TO TAX-EXEMPT

COMMUNITY GROUPS (SUCH AS FOR MEETINGS), AND THE FINANCIAL VALUE OF

DONATED FOOD, EQUIPMENT AND SUPPLIES.

PART II, COMMUNITY BUILDING ACTIVITIES:

HOWARD UNIVERSITY PARTICIPATES IN SEVERAL HOUSING AND URBAN DEVELOPMENT

(HUD) PROGRAMS WHOSE MISSION IS TO CREATE STRONG, SUSTAINABLE, INCLUSIVE

COMMUNITIES AND QUALITY, AFFORDABLE HOMES FOR ALL. HUD IS WORKING TO

STRENGTHEN THE HOUSING MARKET TO BOLSTER THE ECONOMY AND PROTECT

CONSUMERS; MEET THE NEED FOR QUALITY, AFFORDABLE RENTAL HOMES; UTILIZE

HOUSING AS A PLATFORM FOR IMPROVING QUALITY OF LIFE; AND BUILD INCLUSIVE

AND SUSTAINABLE COMMUNITIES FREE FROM DISCRIMINATION. AFFORDABLE HOUSING

AND ECONOMIC STABILITY ARE INTRINSICALLY LINKED TO THE PREVENTION OF

HEALTH PROBLEMS ASSOCIATED WITH POVERTY, HOMELESSNESS, AND OTHER

ENVIRONMENTAL CHALLENGES.

PART III, LINE 2:

BAD DEBT WRITE OFFS REPRESENT ACTUAL WRITE OFFS MULTIPLIED BY THE RATIO OF

COST TO CHARGES (RCC) AS REPORTED ON THE MEDICARE COST REPORT

PART III, LINE 4:

THE HOSPITAL PROVIDES SERVICES TO PATIENTS WHO MEET THE CRITERIA OF ITS

CHARITY CARE POLICY WITHOUT CHARGE, OR AT AMOUNTS LESS THAN ESTABLISHED

RATES. THE CRITERIA FOR CHARITY SERVICES ARE COMPRISED OF FAMILY INCOME,

NET WORTH, AND ELIGIBILITY AT THE TIME OF APPLICATION. IN ADDITION THE

HOSPITAL PROVIDES SERVICES TO PATIENTS UNDER THE DISTRICT OF COLUMBIA

CHARITY CARE PROGRAM, DC ALLIANCE.

PART III, LINE 8:

MEDICARE IS AN ENTITLEMENT PROGRAM IN WHICH THE HOSPITAL DOES NOT HAVE THE

ABILITY TO NEGOTIATE PAYMENT RATES. THEREFORE, ANY SHORTFALL FOR SERVICES

PROVIDED SHOULD BE CONSIDERED A CONTRIBUTION TO THE COMMUNITY.

PART III, LINE 9B:

HOWARD UNIVERSITY HOSPITAL (HUH) WILL FORGO EXTRAORDINARY COLLECTION

ACTIONS AGAINST PATIENTS UNTIL MAKING REASONABLE EFFORTS TO DETERMINE

WHETHER THE PATIENT IS ELIGIBLE FOR ASSISTANCE UNDER HUH'S FINANCIAL

ASSISTANCE POLICY.

HOWARD UNIVERSITY HOSPITAL'S PATIENT ACCOUNTS DEPARTMENT WILL IDENTIFY ALL
Schedule H (Form 990)

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ACCOUNTS TO BE PLACED IN COLLECTIONS USING THE FOLLOWING CRITERIA:

NO ACCOUNTS WILL BE SENT FOR COLLECTIONS UNTIL IT HAS BEEN DETERMINED THAT

THE PATIENT IS NOT ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER HUH'S FINANCIAL

ASSISTANCE POLICY.

PART VI, LINE 2:

NEEDS ASSESSMENT-IN ORDER TO COMPLY WITH THE PATIENT PROTECTION AND

AFFORDABLE CARE ACT, HOWARD UNIVERSITY HOSPITAL (HUH) COMPETED THE

COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AS A MEMBER OF THE DC HEALTH

COMMUNITIES COLLABORATIVE (DCHCC). AS REQUIRED, THE 2013 AND 2016 CHNA ARE

UTILIZED TO IDENTIFY THE NEEDS THAT ARE THE MOST SIGNIFICANT TO THE

COMMUNITY. APPROXIMATELY 75-80% OF ALL COMMUNITY OUTREACH INITIATIVES THAT

ARE OFFERED BY THE HOSPITAL ARE THE RESULT OF A DIRECT REQUEST OF AN

INDIVIDUAL WITHIN THE COMMUNITY OR A COMMUNITY ORGANIZATION. HUH IS OFTEN

CONTACTED TO PARTNER WITH OR PARTICIPATE IN MANY OF THE PROGRAMS THAT ARE

INCLUDED AS PART OF THIS SCHEDULE.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY ASSISTNACE-HOWARD UNIVERSITY HOSPITAL

(HUH) IS A PRIVATE, NON-PROFIT HOSPITAL WITH A COMMITMENT TO PROVIDE,

WITHIN THE LIMITS OF THE RESOURCES OF THE INSTITUTION, CHARITABLE MEDICAL

CARE FOR:

- UNINSURED PATIENTS WHO DO NOT HAVE THE ABILITY TO PAY FOR MEDICAL SERVICES AT THE TIME SERVICES ARE RENDERED.
- INSURED PATIENTS WHOSE COVERAGE IS INADEQUATE TO COVER A CATASTROPHIC SITUATION.

- EMERGENCY PATIENTS WHOSE FINANCIAL ABILITY TO PAY COULD NOT BE DETERMINED PRIOR TO DELIVERING SERVICES.
- PATIENTS WHOSE INCOME IS SUFFICIENT TO PAY FOR BASIC LIVING COSTS BUT

 NOT MEDICAL CARE, AND ALSO THOSE PERSONS WITH GENERALLY ADEQUATE INCOMES

 WHO ARE SUDDENLY FACED WITH CATASTROPHICALLY LARGE MEDICAL BILLS.
- PATIENTS WHO DEMONSTRATE ABILITY TO PAY PART BUT NOT ALL OF THEIR LIABILITY.

HOWARD UNIVERSITY HOSPITAL (HUH) WILL PROVIDE ANNUALLY NO LESS THAN 3% OF

ITS TOTAL OPERATING EXPENSE IN COMPENSATED CARE MEASURED COST. THE COST OF

PROVIDING UNCOMPENSATED CARE SHALL BE DETERMINED BY APPLYING ANNUAL FAMILY

INCOME AND MAINTENANCE NEED LEVEL CALCULATED AGAINST AN EXPECTED PAYOR

PAYMENT. DC MEDICAID FEE SCHEDULE WILL BE UTILIZED AS THE EXPECTED PAYOR

PAYMENT IN CASES WHERE APPLICANT IS UNINSURED.

THIS OPPORTUNITY IS MADE AVAILABLE TO ALL INDIVIDUALS HAVING RECEIVED HEALTH CARE SERVICES WITHIN HUH.

ALL HUH EMPLOYEES IN BUSINESS OPERATIONS (I.E. PATIENT ACCESS, BILLING,

CREDIT AND COLLECTIONS, CASH PROCESSING, AND CUSTOMER SERVICE) ARE TRAINED

IN HUH'S UNCOMPENSATED CARE POLICY AND ITS APPLICATION IN ORDER TO DIRECT

PATIENT INQUIRIES TO THE APPROPRIATE FACILITY REPRESENTATIVES.

HUH FINANCIAL COUNSELORS AND PATIENT ACCOUNT CUSTOMER SERVICE OFFICES ARE

RESPONSIBLE FOR DETERMINING A PATIENT'S ELIGIBILITY FOR DISCOUNTED DEBT OR

CHARITY ALLOCATION THROUGH THE UNCOMPENSATED CARE/CHARITY CARE POLICY AND

ARE RESPONSIBLE FOR NOTIFYING PATIENTS IN WRITING OF THEIR ELIGIBILITY FOR

FINANCIAL ASSISTANCE. FINANCIAL COUNSELING IS PROVIDED TO PATIENTS ABOUT

Schedule H (Form 990)

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THEIR PAYMENT OBLIGATIONS AND HOSPITAL BILLS. INFORMATION ON

HOSPITAL-BASED FINANCIAL SUPPORT POLICIES AND EXTERNAL PROGRAMS THAT

PROVIDE COVERAGE FOR SERVICES ARE MAD AVAILABLE TO PATIENTS DURING THE

PRE-REGISTRATION AND REGISTRATION PROCESSES AND/OR THROUGH COMMUNICATIONS

WITH PATIENTS SEEKING FINANCIAL ASSISTANCE.

IN THE EVENT THAT A PATIENT DOES NOT QUALITY FOR MEDICAL ASSISTANCE UNDER

STATE, DISTRICT, OR FEDERAL PROGRAMS, A "PATIENT REQUEST FOR UNCOMPENSATED

CARE" APPLICATION WILL BE PROVIDED TO THE PATIENT FOR COMPLETION AND

SUBMISSION TO THE FINANCIAL COUNSELOR'S OFFICE IN ACCORDANCE WITH THE

HOSPITAL'S UNCOMPENSATED CARE/CHARITY CARE POLICY.

PART VI, LINE 4:

COMMUNITY INFORMATION-HOWARD UNIVERSITY HOSPITAL (HUH) IS LOCATED IN
WASHINGTON, DC AND IS A NOT-FOR-PROFIT ACUTE CARE HOSPITAL. THE HOSPITAL
PROVIDES INPATIENT, OUTPATIENT, AND EMERGENCY HEALTH CARE SERVICES FOR THE
RESIDENTS OF THE DISTRICT OF COLUMBIA AND SURROUNDING STATES. THE MAJORITY
OF THE HOSPITAL'S PATIENT POPULATION HAS HEALTH CARE COVERAGE PROVIDED BY
LOCAL MEDICAID, DC ALLIANCE (A PROGRAM PROVIDING MEDICAL ASSISTANCE TO
QUALIFYING DISTRICT RESIDENTS WHO ARE NOT ELIGIBLE FOR OTHER FEDERAL OR
LOCAL MEDICAL BENEFITS), MEDICARE PATIENTS, AND INDIGENT AND UNINSURED
PATIENTS.

HUH IS A LEVEL ONE (1) TRAUMA CENTER OFFERING COMPREHENSIVE HEALTH CARE

FACILITIES IN WASHINGTON, DC. HUH SERVES THE WASHINGTON, DC POPULATION OF

MORE THAN 690,000 PEOPLE, AND THE MORE THAN 6.2 MILLION PEOPLE IN THE

GREATER WASHINGTON METROPOLITAN AREA (DMV). HUH IS A DISPROPORTIONATE

SHARE HOSPITAL AND IN FY 2019 OUR GENERAL ADMITTANCE PAYOR MIX FOR

MEDICARE AND MEDICAID BENEFIT COVERED PATIENTS WAS 26% AND 59% RESPECTIVELY.

HOWARD UNIVERSITY IS HISTORICALLY AMONG THE TOP PRODUCERS OF BLACK MEDICAL

STUDENTS IN THE NATION. IN FURTHERANCE OF THE HOSPITAL'S COMMITMENT TO

EDUCATION, THE HOSPITAL MAINTAINS AN ENVIRONMENT THAT SUPPORTS THE

TRAINING OF POSTGRADUATE TRAINEES, MEDICAL, DENTAL, NURSING, ALLIED HEALTH

PROFESSIONALS, AND OTHER STUDENTS BY HEALTH CARE PRACTITIONERS.

THE DISTRICT OF COLUMBIA HAS HISTORICALLY HAD SOME OF THE HIGHEST RATES IN
THE NATION FOR CANCER RELATED DEATHS. HOWARD UNIVERSITY HOSPITAL'S (HUH)

CANCER CENTER WAS ESTABLISHED IN TO ADDRESS HEALTH DISPARITIES IN THE
LOCAL COMMUNITY, SPECIFICALLY FOR MINORITIES AND HISTORICALLY UNDERSERVED
POPULATIONS. THE CANCER CENTER'S MISSION IS TO REDUCE THE BURDEN OF CANCER
THROUGH RESEARCH, EDUCATION, AND SERVICE, WITH AN EMPHASIS ON THE UNIQUE
ETHNIC AND CULTURAL ASPECTS OF MINORITY AND UNDERSERVED POPULATIONS. UNDER
A GRANT FROM THE DISTRICT OF COLUMBIA DEPARTMENT OF HEALTH AND THE DC
CANCER CONSORTIUM, THE CANCER CENTER OFFERS FREE COLON SCREENING TO
DISTRICT OF COLUMBIA RESIDENTS BETWEEN THE AGES OF 50 AND 64 AT HOWARD
UNIVERSITY HOSPITAL.

HOWARD UNIVERSITY'S CENTER FOR SICKLE CELL DISEASE (SCD) WAS FOUNDED BY

THE LATE DR. ROLAND B. SCOTT IN 1971 WITH THE INTENT TO ADDRESS THE NEEDS

OF PATIENTS AND FAMILIES IN THE WASHINGTON METROPOLITAN AREA AFFECTED BY

SCD. THE CENTER CONTINUES TO ADVANCE THE TREATMENT OF PATIENTS AND

FAMILIES BY OFFERING COMPREHENSIVE MEDICAL CARE, RESEARCH, TESTING,

EDUCATION, COUNSELING, AND COMMUNITY OUTREACH.

HOWARD UNIVERSITY'S CENTER FOR WELLNESS AND WEIGHT LOSS SURGERY IS AN

ACCREDITED CENTER OF EXCELLENCE BY THE BARIATRIC SURGERY CENTER NETWORK

(BSCN) ACCREDITATION PROGRAM OF THE AMERICAN COLLEGE OF SURGEONS (ACS).

THE CENTER PROVIDES A WELLNESS AND WEIGHT LOSS PROGRAM CUSTOMIZED TO FIT

PATIENTS' NEEDS THROUGH BOTH SURGICAL AND MEDICAL WEIGHT LOSS PROGRAMS.

THE CENTER ALSO PROVIDES PATIENTS TREATMENT TO ASSIST WITH THE PATIENTS

EMOTIONAL SUPPORT NEEDS DURING THE WEIGHT LOSS PROGRAM AND TREATMENT.

ACCORDING TO THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC), ALMOST

23% OF THE POPULATION IN DC ARE LIVING WITH SOME TYPE OF DISABILITY. BASED

ON INFORMATION FROM THE DISTRICT OF COLUMBIA HEALTH REPORT IN 2020, 1.8%

OF THE POPULATION IN THE DISTRICT OF COLUMBIA WERE LIVING WITH HIV, AND

BLACK RESIDENTS HAD DISPROPORTIONATELY HIGHER RATES AT 2.8%. HOWARD

UNIVERSITY HOSPITAL (HUH) OPERATES A COMMUNITY ADVISORY BOARD (CAB) AS A

PART OF ITS HIV/AIDS PROGRAMS TO ASSIST IN DIRECTLY EFFORTS TO IMPROVE THE

ACCESS AND AVAILABILITY OF HEALTH CARE TO THESE POPULATIONS.

PART VI, LINE 5:

HOWARD UNIVERSITY HOSPITAL (HUH) IS A PRIVATE, NON-PROFIT INSTITUTION AND ONE OF THE NATION'S ONLY TEACHING HOSPITALS LOCATED ON THE CAMPUS OF A HISTORICALLY BLACK UNIVERSITY. IT OFFERS MEDICAL STUDENTS A SUPERIOR LEARNING ENVIRONMENT AND OPPORTUNITIES TO OBSERVE OR PARTICIPATE IN CLINICAL AND RESEARCH WORK WITH PRACTICING PROFESSIONALS. HUH WAS ORIGINALLY ESTABLISHED ON THE BASIS OF BEING ABLE TO PROVIDE HEALTH CARE SERVICES TO THE UNDERSERVED BY PROVIDING A REFUGE WHERE EX-SLAVES RECEIVED THE MEDICAL CARE THEY WERE DENIED ELSEWHERE. IN THIS REGARD, HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR:

HOWARD UNIVERSITY COLLEGE OF MEDICINE PROVIDES STUDENTS OF HIGH ACADEMIC

POTENTIAL WITH A MEDICAL EDUCATION OF EXCEPTIONAL QUALITY AND PREPARES

PHYSICIANS AND OTHER HEALTH CARE PROFESSIONALS TO SERVE THE UNDERSERVED.

THE EMPHASIS IS ON DEVELOPING SKILLS AND HABITS OF LIFE-LONG LEARNING AND

PRODUCING WORLD LEADERS IN MEDICINE. THE COLLEGE'S LIVING ALUMNI, MORE

THAN 4,000, ARE A TESTIMONY THAT AN EXCELLENT MEDICAL EDUCATION CAN BE

OBTAINED AT HOWARD UNIVERSITY. ALTHOUGH OPPORTUNITIES FOR MINORITY

STUDENTS HAVE INCREASED AT OTHER MEDICAL SCHOOL, THE COLLEGE UNIQUELY

ADDRESSES THE SPECIAL HEALTHCARE CARE NEEDS OF MEDICALLY UNDERSERVED

COMMUNITIES AND CONTINUES TO PRODUCE A SIGNIFICANT NUMBER OF THE NATION'S

MINORITY PHYSICIANS.

THE COLLEGE IS A PART OF HOWARD UNIVERSITY, A COMPREHENSIVE RESEARCH

UNIVERSITY. WHILE THE UNIVERSITY COMMUNITY HAS TRADITIONALLY BEEN

PREDOMINATELY BLACK, HOWARD UNIVERSITY HAS BEEN AN INTERRACIAL AND

COSMOPOLITAN INSTITUTION THROUGHOUT ITS HISTORY, WITH STUDENTS, FACULTY,

AND STAFF OF ALL RACES AND FROM MANY FOREIGN NATIONS. ALL MUST MEET THE

HIGH STANDARDS OF EXCELLENCE OF HOWARD UNIVERSITY, WHICH HAS THE LARGEST

CONCENTRATION OF BLACK FACULTY AND STUDENT SCHOLARSHIPS IN THE COUNTRY. IN

ADDITION TO THE COLLEGE OF MEDICINE, THE HOWARD UNIVERSITY HEALTH SCIENCES

CENTER INCLUDES THE HOWARD UNIVERSITY HOSPITAL, THE COLLEGE OF DENTISTRY,

THE COLLEGE OF PHARMACY, THE COLLEGE OF NURSING, THE COLLEGE OF ALLIED

HEALTH SCIENCES, THE LOUIS STOKES HEALTH SCIENCES LIBRARY, AND THE STUDENT

HEALTH CENTER.

THE COMMUNITY DENTISTRY PROGRAM INCLUDES A DENTAL OUTREACH PROGRAM THAT

PROVIDES HEALTH EDUCATION AND DENTAL SCREENING FOR HOMELESS CHILDREN AGES

6 TO 12 YEARS OLD WHO RESIDE IN SHELTERS. THE OUTREACH PROGRAM ALSO

PROVIDES HEALTH SCREENINGS AND DENTAL CARE FOR PARENTS AND YOUNG CHILDREN

WHO ARE ATTENDING HEAD START PROGRAMS IN THE DISTRICT OF COLUMBIA.

EDUCATION AND TRAINING IS PROVIDED FOR NURSING HOME CAREGIVERS IN THE

PROPER CARE FOR THE DENTAL NEEDS OF THE ELDERLY, INCLUDING ASSESSMENTS OF

DENTAL PROSTHESIS. OTHER OUTREACH PROGRAMS AIMED AT PROVIDING DENTAL

SCREENINGS FOR PATIENTS WITH MENTAL HEALTH CONCERNS AND OTHER HANDICAP

PATIENTS ARE ALSO PROVIDED.

A SIX WEEK HIGH SCHOOL ENRICHMENT PROGRAM IS PROVIDED FOR HIGH SCHOOL

STUDENTS WITH A STRONG INTEREST IN THE HEALTH PROFESSIONS. PARTICIPANTS

OBTAIN INSTRUCTION IN SCIENCE, MATH, RESEARCH, WRITING, AND COLLEGE

PREPARATION SKILLS. RISING SENIORS RESIDE ON CAMPUS AND RECEIVE STIPENDS

PROVIDED THAT FUNDS ARE AVAILABLE.

THE MULTIDISCIPLINARY CENTER FOR GERONTOLOGY SEEKS TO IMPROVE THE QUALITY

OF LIFE FOR MINORITY SENIORS THROUGH RESEARCH, TRAINING, AND EDUCATIONAL

PROGRAMS FOR FACULTY, STUDENTS, AND COMMUNITY RESIDENTS. THE CENTER WAS

ESTABLISHED IN 1994 WITH A \$1 MILLION GRANT FROM THE U.S. ADMINISTRATION

ON AGING. CURRENTLY, THE CENTER IS FUNDED PRIMARILY BY EXTERNAL GRANTS.

THE CENTER HAS CONTINUED TO DEVELOP AND PRODUCE POSITIVE OUTCOMES AND

RESULTS IN THE FIELD OF GERONTOLOGY.

THE SPEECH AND HEARING CLINIC PROVIDES COMPREHENSIVE RESEARCH-ORIENTED

CLINICAL SERVICES TO INDIVIDUALS WHO REQUIRE SPEECH, LANGUAGE, AND HEARING

EVALUATIONS AND/OR TREATMENT.

THE BOARDER BABIES PROGRAM PROVIDES SUPPORT FOR BABIES AND CHILDREN FROM
BIRTH TO 12 YEARS OLD WHO HAVE BEEN ABANDONED AT HOWARD UNIVERSITY

Part VI | Supplemental Information (Continuation)

HOSPITAL. THE CHILDREN WERE ABUSED OR NEGLECTED, AND ARE NOW IN FOSTER

CARE OR ARE LIVING WITH GRANDPARENTS OR OTHER RELATIVES.

EDUCATION GRAND ROUNDS ARE OPEN TO COMMUNITY PHYSICIANS AT NO CHARGE AND

ALLOWS THE OPPORTUNITY TO EARN CATEGORY 1 CREDITS THAT ARE REQUIRED FOR

RE-LICENSURE. THE PROGRAM FOCUS IS ON IMPROVING PATIENT CARE AND OUTCOMES.

HEALTH FAIRS ARE PROVIDED TO THE PUBLIC WITH HEALTH CARE INFORMATION AND

SCREENING SERVICES IN VARIETY OF VENUES THROUGHOUT THE YEAR. HOWARD

UNIVERSITY HOSPITAL HAS OFTEN CO-SPONSORED SUCH FAIRS WITH COMMUNITY

ORGANIZATIONS AND CHURCHES.

THE TOBACCO CONTROL PROGRAM AIMS TO EDUCATE THE COMMUNITY ON THE DANGERS

OF TOBACCO PRODUCTS. INFORMATION, SUPPORT, AND ASSISTANCE ARE PROVIDED TO

SMOKERS WHO ARE TRYING TO QUIT SMOKING. THE PROGRAM ALSO SUPPORTS

INITIATIVES TO PREVENT YOUTH SMOKING AND ADVOCACY CAMPAIGNS TO REDUCE

TOBACCO USE AND EXPOSURE.

PART VI, LINE 6:

LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT: THE DISTRICT OF COLUMBIA

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

DC

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

Name of the organization THE HOWAR	D UNIVERS	SITY					Employer identification number $53-0204707$
Part I General Information on Grants a							
 Does the organization maintain records criteria used to award the grants or assis Describe in Part IV the organization's pro 	stance?						
Part II Grants and Other Assistance to	Domestic Organ	izations and Domesti	c Governments. C	omplete if the org	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than	\$5,000. Part II car	be duplicated if addit	ional space is need	ed.	(0) 14 11 1 (T	
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
GILBANE BUILDING COMPANY 7 JACKSON WALKWAY							SUPPORT RESEARCH &
PROVIDENCE, RI 02903	05-0495530		815,351.	0.			EDUCATION
UNIVERSITY OF MARYLAND 1000 HILLTOP CIRCLE BALTIMORE, MD 21250	52-6002033		444,164.	0.			SUPPORT RESEARCH & EDUCATION
UNIVERSITY OF CALIFORNIA LOS ANGELES - BOX 957089 1125 MURPHY HALL - LOS ANGELES, CA 90095	95-6006143	501(C)(3)	359,597.	0.			SUPPORT RESEARCH & EDUCATION
YMCA OF METROPOLITAN WASHINGTON C/O FIRST LADIES LUNCHEON WASHINGTON, DC 20013	53-0207403	501(C)(3)	323,953.	0.			SUPPORT RESEARCH & EDUCATION
JACKSON STATE UNIVERSITY ATTN GRANT AND CONTRACTS JACKSON, MS 39217	64-6000507	501(c)(3)	207,040.	0.			SUPPORT RESEARCH & EDUCATION
ANACOSTIA ECONOMIC DEVELOPMENT CORP - 1800 MARTIN LUTHER KING JR. AVE SE - WASHINGTON, DC 20020	52-0897780	501(C)(3)	166,363.	0.			SUPPORT RESEARCH & EDUCATION
 Enter total number of section 501(c)(3) a Enter total number of other organization 	· ·	•	e line 1 table				19. 18.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)												
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
SAN JOSE UNIVERSITY RESEARCH FOUNDATION - 210 NORTH FOURTH ST - SAN JOSE, CA 95112	94-6017638	501(C)(3)	157,681.	0.			SUPPORT RESEARCH & EDUCATION					
PENNSYLVANIA STATE UNIVERSITY 820 NORTH UNIVERSITY PRESS UNIVERSITY PARK, PA 16802	24-6000376		120,252.	0.			SUPPORT RESEARCH & EDUCATION					
MARY'S CENTER FOR MATERNAL & CHILD CARE - 2333 ONTARIO RD NW - WASHINGTON, DC 20009	52-1594116	501(C)(3)	95,896.	0.			SUPPORT RESEARCH & EDUCATION					
UNITY HEALTH CARE INC 1100 NEW JERSEY AVE. SE SUITE 500 WASHINGTON, DC 20003	52-1872431		94,140.	0.			SUPPORT RESEARCH & EDUCATION					
UNIVERSITY OF TEXAS AT ELPASO 500 WEST UNIVESITY AVENUE ADMIN BLD EL PASO, TX 79968	74-6000813		83,126.	0.			SUPPORT RESEARCH & EDUCATION					
TEXAS SOUTHERN UNIVERSITY 3100 CLEBURNE STREET HOUSTON, TX 77004	74-6001391		66,941.	0.			SUPPORT RESEARCH & EDUCATION					
UNIVERSITY OF PUERTO RICO AT MAYAGUEZ - RESEARCH AND DEV CENTER - MAYAGUEZ, PR 00681-9001	66-0433760	170(B)(A)(II)	62,303.	0.			SUPPORT RESEARCH & EDUCATION					
UNIVERSITY OF KENTUCKY RESEARCH 109 KINKEAD HALL LEXINGTON, KY 40506	61-6033693	501(C)(3)	60,279.	0.			SUPPORT RESEARCH & EDUCATION					
UNIVERSITY OF HOUSTON 4800 CALHOUN RD HOUSTON, TX 77004	74-6001399		59,907.	0.			SUPPORT RESEARCH & EDUCATION					

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OLD DOMINION UNIVERSITY RESEARCH							
PO BOX 6369							SUPPORT RESEARCH &
NORFOLK, VA 23508	54-6068198	501(C)(3)	58,018.	0.			EDUCATION
HAMPTON UNIVERSITY							
CAREER COUNSELING & PLANNING CENTER							SUPPORT RESEARCH &
HAMPTON, VA 23668	54-0505990	501(C)(3)	53,372.	0.			EDUCATION
BOARD OF TRUSTESS OF SOUTHERN							
ILLINOIS - 900 SOUTH NORMAL AVENUE							SUPPORT RESEARCH &
- CARBONDALE, IL 62901	37-6005961	501(C)(3)	48,421.	0.			EDUCATION
ALBERT EINSTEIN COLLEGE OF							
MEDICINE - 1300 MORRIS PARK AVE -				_			SUPPORT RESEARCH &
BRONX, NY 10461	83-0621846	501(C)(3)	43,421.	0.			EDUCATION
FAMILY AND MEDICAL COUNSELING							
SERIVCE - 2041 MARTIN LUTHER KING							OHDDODE DEGENDAN (
JR AVE SE SUITE 303 - WASHINGTON, DC 20020	52-1073362	501(C)(3)	40,001.	0.			SUPPORT RESEARCH & EDUCATION
	32-10/3302	501(0)(3)	40,001.	0.			EDUCATION
COOPER SOFT INC.							
3407 DUNWOOD CROSSING DRIVE							SUPPORT RESEARCH &
BOWIE, MD 20721	68-0641376		33,935.	0.			EDUCATION
•			,				
THE MAYATECH CORPORATION							
8401 COLESVILLE RD #430							SUPPORT RESEARCH &
SILVER SPRING, MD 20910	52-1381756		26,287.	0.			EDUCATION
ENCOUNTER MARKETING AND PUBLIC							
RELATIONS - 206 WEST 148TH ST -							SUPPORT RESEARCH &
NEW YORK, NY 10039	46-2298773		25,150.	0.			EDUCATION
UNIVERSITY OF DELAWARE							GUDDODE DEGENDAN :
30 LOVETT AVE	F1 6000007	E01/G)/3)	25 000	_			SUPPORT RESEARCH &
NEWARK, DE 19716	51-6000297	501(C)(3)	25,000.	0.			EDUCATION

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN INSTITUTES FOR RESEARCH							
1000 THOMAS JEFFERON STREET, NW							SUPPORT RESEARCH &
WASHINGTON, DC 20007	25-0965219	501(C)(3)	22,229.	0.			EDUCATION
•			,				
MEDSTAR HEALTH RESEARCH INSTITUTE							
6525 BELCREST ROAD							SUPPORT RESEARCH &
HYATTSVILLE, MD 20782	52-6056274	501(C)(3)	20,733.	0.			EDUCATION
TRUSTEES OF BOSTON UNIVERSITY							GUDDODE DEGENDAL C
881 COMMONWEALTH AVE	04-2103547	E01/Q\/3\	20 201	0.			SUPPORT RESEARCH & EDUCATION
BOSTON, MA 02215	04-2103547	501(C)(3)	20,281.	0.			EDUCATION
THE RESEARCH FOUNDATION OF SUNY							
PRESS - PO BOX 9 - ALBANY, NY							SUPPORT RESEARCH &
12201	14-1368361	501(C)(3)	18,439.	0.			EDUCATION
ALABAMA A&M UNIVERSITY							
4900 MERIDIAN STREET							SUPPORT RESEARCH &
NORMAL, AL 35762	63-6001097		18,222.	0.			EDUCATION
VALE INTERPOLEN							
YALE UNIVERSITY PO BOX 208239							SUPPORT RESEARCH &
NEW HAVEN, CT 06520	06-0646973	501(C)(3)	17,837.	0.			EDUCATION
NEW HAVEN, CI 00320	00-0040973	501(0)(3)	17,037.	0.			EDUCATION
COLLEGE OF WILLIAM AND MARY							
PO BOX 399							SUPPORT RESEARCH &
WILLIAMSBURG, VA 23187	54-6001718		16,784.	0.			EDUCATION
FLORIDA A&M UNIVERSITY							
FOOTE HILEY ADMINISTRATION CENTER							SUPPORT RESEARCH &
TALLAHASSEE, FL 32307	59-0977035	501(C)(3)	15,196.	0.			EDUCATION
INTURDATEL OF PIECES							
UNIVERSITY OF PITTSBURGH 116 ATWOOD ST							SUPPORT RESEARCH &
	25 0065501		12 007	_			
PITTSBURGH, PA 15260	25-0965591	1	12,087.	0.			EDUCATION

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)												
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
NORFOLK STATE UNIVERSITY 700 PARK AVENUE NORFOLK, VA 23504	54-6002808		11,427.	0.			SUPPORT RESEARCH & EDUCATION					
WAYNE PATTERSON 201 MASSACHUSETTS AVE NE # 16 WASHINGTON, DC 20002	00-0102233		10,000.	0.			SUPPORT RESEARCH & EDUCATION					
SKYVALLEY TAI JI 5501 KENWOOD ST CAMP SPRINGS, MD 20744	83-0415917		7,575.	0.			SUPPORT RESEARCH & EDUCATION					
RAG TYME LLC 9721 PENGUIN PL UPPER MARLBORO, MD 20772	57-8963164		5,995.	0.			SUPPORT RESEARCH & EDUCATION					

Part III	Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.	
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SCHOLAR	SHIPS	7947	139,515,986.	0.		
201102111		,,,,,,	103,010,300.			
Part IV	Supplemental Information. Provide the information red	่ puired in Part I, lin	ı ıe 2; Part III, column	(b); and any other ac	I dditional information.	
PART	I, LINE 2:					
MONIT	ORING USE OF GRANT FUNDS TO O	RGANIZATI	ONS IN THE	E UNITED ST	ATES:	
THE C	FFICE OF FINANCIAL AID DETERM	INES STUD	ENT ELIGIE	BILITY AND	MAKES AWARDS	
FOR N	EED BASED SCHOLARSHIPS. ACADE	MIC DEPAR	RTMENTS DET	ERMINE ELI	GIBILITY AND	
AWARD	S ACADEMIC MERIT BASED SCHOLA	RSHIPS WI	TH ASSISTA	ANCE FROM T	HE OFFICE OF	
	CIAL AID. BOTH OFFICES PERFOR					
	NUED ELIGIBILITY.					

Part IV Supplemental Information
SUB-RECIPIENT MONITORING IN ACCORDANCE WITH UNIVERSITY POLICY. RAS AND
PRINCIPAL INVESTIGATORS MONITOR STATEMENT OF WORK COMPLETION, PROGRESS
REPORTS, DELIVERABLES, CHANGE TO SCOPE AND BUDGETS. THEY ALSO REVIEW AND
APPROVE SUB-RECIPIENT INVOICES.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

THE HOWARD UNIVERSITY

Employer identification number 53-0204707

Pa	art I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions X Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
_				
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
4	organization or a related organization:			
•		4a		Х
a h	Receive a severance payment or change-of-control payment? Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
C	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	10		
	The state of the s			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
			,					
(1) WAYNE A. I. FREDERICK, MD, MBA	(i)	890,144.	150,000.	43,181.	22,800.	19,866.	1,125,991.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ANTHONY WUTOH, PH.D PROVOST AD	(i)	397,653.	35,000.	0.	22,800.	19,074.	474,527.	0.
PROVOST AD CHIEF ACADEMIC OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) TASHNI DUBROY, PH.D, MBA	(i)	426,627.	35,000.	0.	22,800.	9,298.	493,725.	0.
EVP & CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) MICHAEL MASCH	(i)	308,049.	20,000.	0.	17,100.	23,061.	368,210.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) FLORENCE PRIOLEAU, ESQ.	(i)	336,513.	20,000.	0.	22,800.	12,384.	391,697.	0.
GENERAL COUNSEL VP SECRETARY OF BOAR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) HUGH MIGHTY, MD	(i)	676,896.	33,750.	0.	17,100.	22,847.	750,593.	0.
VP CLINICAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DAVID BENNETT	(i)	289,552.	50,000.	0.	22,800.	8,603.	370,955.	0.
VP OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) BRUCE JONES, PH.D	(i)	306,453.	10,000.	0.	17,100.	10,592.	344,145.	0.
VP OF RESEARCH	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) DEBORAH JARVIS	(i)	246,476.	10,000.	0.	15,265.	18,509.	290,250.	0.
SVP CORPORATE RELATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) CYNTHIA EVERS	(i)	170,527.	0.	0.	11,099.	1,657.	183,283.	0.
INTERIM VP STUDENT AFFAIRS FROM 8/20	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) LARRY CALLAHAN	(i)	288,630.	15,000.	0.	22,800.	20,716.	347,146.	0.
CHIEF HUMAN RESOURCE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ROBERT WILSON, MD	(i)	539,665.	58,512.	0.	19,679.	22,042.	639,898.	0.
ASSOCIATE PROFESSOR OF ORTHOPEDIC SU	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) DAMIREZ FOSSETT, MD	(i)	552,058.	21,475.	0.	21,375.	11,393.	606,301.	0.
CHAIR OF NEUROSURGERY	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) EDWARD CORNWELL, MD	(i)	556,100.	8,606.	0.	21,375.	21,640.	607,721.	0.
SURGEON-IN-CHIEF	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) GUOYANG LUO, MD	(i)	561,344.	0.	0.	22,800.	21,516.	605,660.	0.
CHAIR OF OB/GYN	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) GINETTE OKOYE, MD	(i)	533,399.	0.	0.	22,800.	2,088.	558,287.	0.
CHAIR OF DERMOTOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(17) KENNETH HOLMES	(i)	126,374.	10,000.	8,269.	10,254.	5,490.	160,387.	0.
FORMER VP STUDENT AFFAIRS ENDED 7/20 (i	ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
·	ii)							
	(i)							
	ii)							
	(i) ii)							
	i) _							
	ii) —							
	i)							
(i	ii)							
	(i)							
'	ii)							
	(i) ii)							
· · · · · · · · · · · · · · · · · · ·	i) 							
	'' - ii) -							
	(i) _							
(i	ii)							
	(i)							
	ii)							
	(i) _							
	ii) i) _							
	'' - ii) -							
	i) _							
	ii)							
	i)							
	ii)							
	(i)							
	ii)						<u> </u>	(5

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

QUESTIONS REGARDING COMPENSATION:

TRAVEL FOR COMPANIONS:

THE UNIVERSITY REIMBURSES REASONABLE AND NECESSARY TRAVEL EXPENSES WHEN THE

PRESIDENT'S SPOUSE'S PRESENCE IS IN THE BEST INTEREST OF THE UNIVERSITY ON

BUSINESS RELATED TRIPS IN ACCORDANCE WITH PRESIDENT'S EMPLOYMENT AGREEMENT.

TAX INDEMNIFICATION AND GROSS-UP PAYMENTS:

THE UNIVERSITY PROVIDED A GROSS-UP PAYMENT TO THE PRESIDENT FOR PAYMENT OF

A HOUSING ALLOWANCE FOR USE OF HIS PERSONAL RESIDENCE TO CONDUCT

SIGNIFICANT UNIVERSITY RELATED BUSINESS. THIS AMOUNT IS REPORTED IN

SCHEDULE J, PART II AS OTHER REPORTABLE COMPENSATION.

HOUSING ALLOWANCES OR RESIDENCE FOR PERSONAL USE:

THE UNIVERSITY PROVIDES A HOUSING ALLOWANCE PAYMENT TO THE PRESIDENT FOR

SIGNIFICANT USE OF HIS PERSONAL RESIDENCE FOR OFFICIAL UNIVERSITY RELATED

BUSINESS TO DEFRAY COSTS RELATED TO THE UPKEEP, UTILIZATION AND MAINTENANCE

OF HIS PERSONAL RESIDENCE. ALLOWANCE PAYMENT WAS INCLUDED IN THE

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PRESIDENT'S W-2 AS COMPENSATION AND IS REPORTED IN SCHEDULE J PART II AS

OTHER REPORTABLE COMPENSATION.

HEALTH OR SOCIAL CLUB DUES:

THE UNIVERSITY PAID OR REIMBURSED THE PRESIDENT FOR THE DUES AND NORMAL

PERIODIC ASSESSMENTS INCURRED FOR MEMBERSHIP FOR TWO CLUBS. THE USE OF THE

MEMBERSHIP IN BOTH BUSINESS CLUBS IS LIMITED TO UNIVERSITY BUSINESS AND NOT

REPORTED AS TAXABLE INCOME.

PERSONAL SERVICES:

AN AUTOMOBILE (ALONG WITH DRIVER) ARE PROVIDED TO THE PRESIDENT BY THE

UNIVERSITY AS NEEDED FOR UNIVERSITY-RELATED BUSINESS. THESE SERVICES ARE

FOR BUSINESS PURPOSES ONLY, AND AS SUCH, HAVE NOT BEEN REPORTED AS TAXABLE

INCOME.

SCHEDULE J, PART I, LINE 4B

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN:

THE UNIVERSITY FUNDED A NON-QUALIFIED DEFERRED COMPENSATION PLAN FOR THE

PRESIDENT IN THE AMOUNT OF \$150,000 FOR THE YEAR ENDED JUNE 30, 2021.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

THE HOWARD UNIVERSITY

Employer identification number 53-0204707

	OMIVERBIII									5 0	<u> </u>	, , ,		
Part I Bond Issues									_					
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	e price	(f)	Description	on of purpose	(g) De	feased	(h) On			
											of is		finan	
									Yes	No	Yes	No	Yes	No
DIGEDICE OF COLUMN	F2	NONE	00/06/10	1040	0000	C	D.3.D.							
A DISTRICT OF COLUMBIA	53-6001131	NONE	08/26/10	1040	0000.	SEE	PART	VI		X		X		Х
В														
В						 								
С														ĺ
														ĺ
D														ĺ
Part II Proceeds	•		•			•								
			А			В		С				D		
1 Amount of bonds retired			6,43	1,613.										
2 Amount of bonds legally defeased														
			10,40	0,000.										
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds			19	6,236.										
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds	3													
10 Capital expenditures from proceeds			10,40	0,000.										
11 Other spent proceeds														
12 Other unspent proceeds														
13 Year of substantial completion														
			Yes	No	Yes		No	Yes	No		Yes	_	No	
14 Were the bonds issued as part of a refunding	· ·			37										
	- ····· - ··· - ···· · · · · · · · · ·			X		_				-		_		
•				37										
	issued prior to 2018, an advance refunding issue)?			X						-		+		
16 Has the final allocation of proceeds been ma			Х									+		
17 Does the organization maintain adequate bo														
final allocation of proceeds?			Х								dule K			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

 Schedule K (Form 990) 2020
 THE HOWARD UNIVERSITY
 53-0204707
 Page 2

Par	t III Private Business Use								
			A		3	(C		D
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X						
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?		X						
Par	t IV Arbitrage								
			Ą		3		Ç		<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
	If "No" to line 1, did the following apply?		77		I				
	Rebate not due yet?		X						
	Exception to rebate?	77	X						
С	No rebate due?	X							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		77						T
3	Is the bond issue a variable rate issue?		X					1	1

 Schedule K (Form 990) 2020
 THE HOWARD UNIVERSITY
 53-0204707
 Page 3

Part IV Arbitrage (continued)								
	A B				С	D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X						ı	
Part V Procedures To Undertake Corrective Action	•	•	•	•	•			
	,	Α		3		C		<u> </u>
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under							ı	
applicable regulations?	X						ī	
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedule	K. See instr	uctions.					
SCHEDULE K, PART I, BOND ISSUES								
(A) ISSUER NAME: DISTRICT OF COLUMBIA								
DESCRIPTION OF PURPOSE: FINANCE AND REFINANCE THE	COST (OF INST	'ALLING	,				
REPAIRING, AND REPLACING ENERGY EFFICIENT ELECTRI						,		
SYSTEMS IN MULTIPLE BUILDINGS LOCATED ON THE MAIN	CAMPU	S, EASI	CAMPUS	3		,		
AND WEST CAMPUS.		•						

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2020 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE HOWARD UNIVERSITY

Employer identification number 53-0204707

FORM 990, PART VI, SECTION A, LINE 3:

THE ORGANIZATION EXECUTED A MANAGEMENT SERVICES AGREEMENT WITH ADVENTIST

HEALTHCARE IN FEBRUARY 2020 TO BRING IN A SENIOR LEADERSHIP TEAM TO

STRENGTHEN THE MANAGEMENT AND DAY-TO-DAY OPERATIONS OF THE HOSPITAL. ANITA

JENKINS SERVES AS CEO OF THE HOSPITAL AND SHE IS AN EMPLOYEE OF ADVENTIST

HEALTHCARE. JOE PERRY, THE HOSPITAL CFO, IS ALSO EMPLOYED BY ADVENTIST

HEALTHCARE.

FORM 990, PART VI, SECTION B, LINE 11B:

A COMPLETE DRAFT OF THE FORM 990 IS SENT TO THE CHAIR OF THE AUDIT AND
LEGAL COMMITTEE OF THE BOARD OF TRUSTEES, PRESIDENT, AND CHIEF FINANCIAL
OFFICER FOR REVIEW. THIS PROVIDES THE OPPORTUNITY TO FORWARD ANY QUESTIONS
THEY MAY HAVE AS PART OF THEIR REVIEW. ONCE QUESTIONS HAVE BEEN ANSWERED
AND THEIR REVIEW IS COMPLETE, A FINAL DRAFT OF THE FORM 990 IS THEN POSTED
TO THE BOARD OF TRUSTEES PORTAL FOR ONE WEEK TO ALLOW EACH MEMBER TO REVIEW
AND ASK QUESTIONS. UPON COMPLETION OF BOARD OF TRUSTEES REVIEW AND COMMENTS
OF THE FORM 990, ANY REQUIRED CHANGES ARE DOCUMENTED AND UPDATED TO THE
FORM 990. THE FORM 990 IS THEN FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE UNIVERSITY HAS ADOPTED A CODE OF ETHICS AND CONDUCT. EACH TRUSTEE,

OFFICER, AND OTHER SENIOR ADMINISTRATIVE PERSONNEL ARE REQUIRED TO COMPLETE

A PERSONAL DISCLOSURE STATEMENT ON AT LEAST AN ANNUAL BASIS. DISCLOSURE

STATEMENTS TAKE SUCH FORM AND CONTAIN QUERIES TO ELICIT INFORMATION

REQUIRED UNDER THE CODE OF ETHICS AND CONDUCT AND ARE FILED WITH THE OFFICE

OF SECRETARY (FOR TRUSTEES) OR THE CHIEF COMPLIANCE OFFICER (FOR ALL OTHER

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) 2020

032211 11-20-20

Name of the organization THE HOWARD UNIVERSITY

Employer identification number 53-0204707

PERSONNEL). THE DISCLOSURES ARE SHARED WITH THE OFFICE OF COMPLIANCE, THE
OFFICE OF GENERAL COUNSEL, THE OFFICE OF THE SECRETARY AND ARE REQUIRED BY
THE BY-LAWS TO BE REPORTED TO THE AUDIT AND LEGAL COMMITTEE. ANY
DISCLOSURE WHICH REVEALS FACTS THAT INDICATE A DUALITY OF INTEREST, ACTUAL
CONFLICT OF INTEREST OR POTENTIAL CONFLICT OF INTEREST ARE REVIEWED AND
WHERE APPROPRIATE A PLAN IS DEVELOPED AND IMPLEMENTED TO REMEDY, MANAGE OR
MINIMIZE SUCH CONFLICT. THESE PLANS ARE MONITORED AND ENFORCED THROUGH
ONGOING OVERSIGHT COORDINATED BY THE UNIVERSITY'S OFFICE OF COMPLIANCE, OR
WITH RESPECT TO ANY TRUSTEE, THE OFFICE OF THE SECRETARY.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION OF THE CEO, EXECUTIVE DIRECTOR, OR OTHER TOP MANAGEMENT
OFFICIAL: THE UNIVERSITY BY-LAWS AUTHORIZE THE BOARD OF TRUSTEES'
COMPENSATION AND SUCCESSION SUBCOMMITTEE TO MAKE RECOMMENDATIONS TO THE
EXECUTIVE COMMITTEE REGARDING THE PRESIDENT'S ANNUAL SALARY AND INCENTIVE
OPPORTUNITY COMPENSATION. THE EXECUTIVE COMMITTEE IS AUTHORIZED TO REVIEW
AND RATIFY OR APPROVE THESE ACTIONS AND ALL OF ITS MEMBERS ARE INDEPENDENT.
THE BOARD OF TRUSTEES HAS USED QUATT AND ASSOCIATES, AN EXECUTIVE
COMPENSATION CONSULTANT, TO BENCHMARK THE PRESIDENT'S COMPENSATION WITH
COMPARABLE INSTITUTIONS AND REVIEW THE REASONABLENESS OF THE COMPENSATION
TERMS BEFORE THEY ARE FINALIZED AND SET FORTH IN THE PRESIDENT'S EMPLOYMENT
AGREEMENT WITH THE UNIVERSITY. IN ADDITION, THE BOARD OF TRUSTEES CONDUCTS
AN ANNUAL PERFORMANCE EVALUATION OF THE PRESIDENT WHICH PROVIDES THE BASIS
UPON WHICH ANY BONUS/INCENTIVE PAYMENTS BASED ON ACHIEVEMENT OF AGREED UPON
GOALS AND OBJECTIVES ARE AWARDED. THE PROCESS IS DOCUMENTED IN THE BOARD

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization THE HOWARD UNIVERSITY	Employer identification number 53-0204707
SUBCOMMITTEE TO REVIEW THE PRESIDENT'S RECOMMENDED COMPENS	ATION,
BONUS/INCENTIVE AWARDS, TITLES, POWERS, AND DUTIES FOR THE	OFFICERS, KEY
EMPLOYEES AND OTHER TOP MANAGEMENT OFFICIALS OF THE UNIVER	SITY AND TO MAKE
RECOMMENDATIONS TO THE EXECUTIVE COMMITTEE FOR APPROVAL RE	GARDING SUCH
MATTERS. IN MAKING ITS ASSESSMENTS, THE SUBCOMMITTEE OBTAI	NS COMPENSATION
INFORMATION THAT INCLUDES MARKET DATA, AND PERFORMANCE, GO	ALS AND
ACCOMPLISHMENTS, LENGTH OF SERVICE, AND PRIOR SALARY HISTO	RY IN REVIEWING
THE REASONABLENESS OF THE OFFICERS', KEY EMPLOYEES', AND O	THER TOP
MANAGEMENT OFFICIALS' COMPENSATION. THE EXECUTIVE COMMITT	EE IS AUTHORIZED
TO REVIEW AND RATIFY OR APPROVE SUCH RECOMMENDATIONS OF TH	E COMPENSATION
AND SUCCESSION SUBCOMMITTEE.	
FORM 990, PART VI, SECTION C, LINE 19:	
PUBLIC DISCLOSURE OF GOVERNING DOCUMENTS, CONFLICTS OF INT	EREST POLICY, AND
FINANCIAL STATEMENTS: THE ORGANIZATION'S GOVERNING DOCUMEN	TS, CONFLICT OF
INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILAB	LE TO THE PUBLIC
ON THE ORGANIZATION'S WEBSITE AND UPON REQUEST.	
FORM 990, PART IX, LINE 11G, OTHER FEES:	
OTHER:	
PROGRAM SERVICE EXPENSES	41,520,434.
MANAGEMENT AND GENERAL EXPENSES	63,727,095.
FUNDRAISING EXPENSES	440,294.
TOTAL EXPENSES	105,687,823.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	105,687,823.

Schedule O (Form 990 or 990-EZ) 2020

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

UNREALIZED CHANGE IN FUNDED STATUS OF DEFINED BENEFIT

Name of the organization THE HOWARD UNIVERSITY	Employer identification number 53-0204707
PENSION PLAN	79,437,000.
UNREALIZED CHANGE IN OBLIGATION FOR POST RETIREMENT BENEFI	Т
PLAN	-1,417,000.
NET PERIOD BENEFIT COST OTHER THAN SERVICE COST	1,021,000.
CHANGE IN FUNDED STATUS OF SUPPLEMENTAL BENEFIT COST	227,000.
LOSS ON EXTINGUISHMENT OF DEBT	-14,916,000.
TOTAL TO FORM 990, PART XI, LINE 9	64,352,000.
FORM 990, PART XII, LINE 2C:	
THE PROCESS HASN'T BEEN CHANGED FROM THE PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

53-0204707

Part I Identification of Disregarded Entities. Complet	e if the organization answered "Yes'	on Form 990, Part IV, line 33	3.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Total inco	me End-of-yea		(f) ect controllir entity	ng
HOWARD UNIVERSITY GLOBAL INITIATIVE- NIGERIA							
2400 6TH STREET NW							
WASHINGTON, DC 20059	EDUCATION	NIGERIA	1,680	,843.	HOWARD U	NIVERSITY	
Part II Identification of Related Tax-Exempt Organizations during the tax year.	tions. Complete if the organization	answered "Yes" on Form 990), Part IV, line 34, l	pecause it had one	e or more related tax	exempt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controllinentity	g cor	(g) 512(b)(13) strolled ntity?
				501(c)(3))		Yes	No
WASHINGTON RESEARCH LIBRARY CONSORTIUM -							
52-1559828, 901 COMMERCE DRIVE, UPPER							
MARLBORO, MD 20774	LIBRARY SERVICES	DISTRICT OF COLUMBIA	501 (C)(3)	LINE 11B, II	N/A		X
HOWARD UNIVERSITY INTERNATIONAL							
2400 6TH STREET NW]						
WASHINGTON, DC 20059	EDUCATION	DISTRICT OF COLUMBIA	501 (C)(3)		HOWARD UNIVERS	TY	Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE HOWARD UNIVERSITY

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Disprop	ortionate itions?	Code V-UBI amount in box	General of managing partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
	1										
	1										
	1										
-											
											<u> </u>
-	1										
	1										
			_				<u> </u>	ļ			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		country)		ŕ				Yes	No
	1								
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]								
]								
	1								
]								
	1								

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Giπ, grant, or capital contribution to related organization(s)					ar	Λ			
c Gift, grant, or capital contribution from related organization(s)									
d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s) f Dividends from related organization(s)									
					1e		X		
f Dividends from related organization(s)					1f		X		
g Sale of assets to related organization(s)					1g		X		
h Purchase of assets from related organization(s)					1h		X		
i Exchange of assets with related organization(s)					1i		X		
j Lease of facilities, equipment, or other assets to related organization(s)					1j		_X_		
k Lease of facilities, equipment, or other assets from related organization(s)					1k		_X_		
I Performance of services or membership or fundraising solicitations for related organ					11		_X_		
m Performance of services or membership or fundraising solicitations by related organ					1m	X			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization	on(s)				1n		X		
Sharing of paid employees with related organization(s)									
p Reimbursement paid to related organization(s) for expenses					1 p		_X_		
q Reimbursement paid by related organization(s) for expenses					1q		X		
r Other transfer of cash or property to related organization(s)					1r	X			
s Other transfer of cash or property from related organization(s)					1s		X		
2 If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	is line, including covered r	relationships	and transaction thresholds.					
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved		(d) Method of determining amount inv	olved				
(1) WASHINGTON RESEARCH LIBRARY CONSORTIUM	M	575,909 .	CASH						
HOWARD UNIVERSITY GLOBAL INITIATIVE -									
(2) NIGERIA	R	1,680,843.	CASH						
(3)									
(4)									
(5)									
(6)									
332163 10-28-20				Schedule I	R (For	n 990)	2020		

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000